

出國報告（出國類別：其他-國際會議）

## 赴美國賓州參加 2014 National Homeland Security Conference 會議

服務機關：國立雲林科技大學

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派赴國家：美國

報告日期：103.06.09

出國期間：103.05.20~05.22

## 摘要

本人於 5 月 20 日至 5 月 22 日前往賓州參加 2014 年第 8 屆 National Homeland Security Conference。該會議十個主要議題分別為未規劃事件的應變、準備訓練、計劃管理及延續、州管理機構的角色、緊急醫療應變社群、港口與運輸安全、加強應變能量、情報及資訊分享、群體的準備合作、國家反恐中心等等，內容涵蓋層面廣泛，可充分了解美國看待國土安全的重點內涵研究及發展趨勢，將汲取可適用我國之相關議題內容，俾利本人參與相關應變諮詢及國土安全議題，能夠掌握未來方向。此次會議主題講者多為政府機關高層官員，足見美國對於國土安全相關議題極為重視，反觀國內現況則不同，應多加以重視。明年將舉辦之第 9 屆 National Homeland Security Conference 會議，建議我國學者可多加參與，對提升國土安全現況及宏觀視野有正面助益。

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## 一、目的

「國土安全」(Homeland Security)為美國 2001 年 911 事件發生後之新思維，其包含美國為抵擋恐怖分子活動而採取的所有措施。具體來說，國土安全是指以一國之合力，去防範境內的恐怖襲擊、增強抵抗恐怖主義的能力、減低破壞以及協助復元，對於國家安全可謂至關重要。我國行政院國土安全辦公室則針對「國土安全」概述主要工作項，攬括災害防救、反恐怖行動、核子事故應變、傳染病防治、毒性化學物質災害應變、資通安全及出口管制等等，然近年我國土石流、風災、水災等天然災害頻傳，強化天然災害的預警機制和重建能力是主要發展趨勢，而蓄意攻擊事件對我國而言可能性較低，但許多國內外案例皆提醒人為蓄意破壞或攻擊所造成的風險亦不容忽視，如 2009 年 5 月國內某大學遭人恐嚇下毒事件、去年(2013)高鐵遭惡意攻擊，總統府遭砂石車衝撞，或今年(2014)捷運隨機砍人事件，「國土安全」在我國發展有其必要性，故本人前往美國賓州費城參加 2014 年第 8 屆 National Homeland Security Conference 會議，除吸取美國國土安全發展新知外，也嘗試與相關研究人員、單位建立聯絡管道。

## 二、過程

本人於 5 月 20 日至 5 月 22 日前往賓州費城參加 2014 National Homeland Security Conference 會議(議程如附件一)，其十個主要議題分別為未規劃事件的應變、準備訓練、計劃管理及延續、州管理機構的角色、緊急醫療應變社群、港口與運輸安全、加強應變能量、情報及資訊分享、群體的準備合作、國家反恐中心等等，各議題主要內容與探討重點整理如下。

## **A. Responding to Unplanned Events 未規劃事件的應變**

- 應變自然災難所學到的教訓
- 對抗變化中氣候的減緩措施
- 藉夥伴及全社區建立更安全及堅韌的國土(保護)
- 讀、寫和應變--應變學校暴力事件的教訓
- 當醫院火災及受威脅下的醫護(工作)
- 預防、保護、應變及減輕爆炸或火災威脅事件
- 應變未預期的火車出軌事件
- 前瞻保全情景準備應變未規劃的事件: 歐盟 EU 保全研究計畫及跨大西洋規模的結果

## **B. Training for Preparedness 準備訓練**

- 為放射性/核災之準備(你的城市準備了沒?)
- 模擬訓練---賽局的改變
- 廿一世紀的訓練教官
- 透過整合的基石事件辨明應變大量傷亡事故的訓練成效
- 規劃復原計畫
- 各種槍擊事件的應變
- 國家災害預備訓練中心(NDPTC)
- 自製爆炸物

## **C. Program Management & Sustainment 計劃管理及延續**

- THIRA 會談(THIRA: 威脅/危害辨識及風險評估)
- 經費管理: 結算/審計/EHP(環境及歷史保存法則)
- 跨區合作及國家準備的關係為何?
- 經費申請程序: 線上系統
- 延續的關鍵: 停止 UASI 三年後的回顧
- 聯邦補助的管理需求改善、成本估算及監督對組織的影響
- 國家預備計畫的新興議題: RCPGP 延續及資訊交換
- 延續的關鍵: UASI 停後的反思

#### **D. Role of the State Administrative Agent (SAA) 州管理機構的角色**

- 有效的經費監管--SAA 的一角
- HSGP 報告需求: FEMA 及 SAA 的觀點
- 經費管理訓練: FEMA 的焦點
- SAA 座談
- THIRA 及州準備報告(SPR)
- 州國土安全策略
- 如何告知大眾國土保全經費使用狀況?
- 量能評估: 如何平衡評估對應經費分配

#### **E. The Emergency Medical Response Community 緊急醫療應變社群**

- 我們將學到什麼? 廿一世紀教育訓練緊急應變醫療應變社群的下一步
- ESF-8 狀況知覺的工具
- MCI 及 EMS 對槍擊發生事件的應變區域規劃
- 禽流感、豬流感及 MERS(腮腺炎)
- 注意心理健康--從受難者到應變者
- 從 Apollo 13 事件中檢討對突發狀況的應變
- NJ EMS 應變 Sandy 超級颶風
- 保護我們所有--緊急服務及化學包(Chempack)

#### **F. Port and Transit Security 港口與運輸安全**

- 長堤港的海運協調中心報導
- 波士頓馬拉松爆炸案--運輸觀點、運輸情報平台
- TSGP/PSGP 的座談
- 大眾運輸機構在關鍵事件中的角色--WMATA 海軍造船廠槍擊事件的應變
- 港口與運輸的網絡安全
- 可互換的通訊(Delaware 海運保全系統)
- 關鍵基礎設施的保護與生化武器的威脅; 保全手段及資源工具箱 (SMARToolbox)
- 渡河火車出軌事件的管理

## **G. Enhancing Emergency Capabilities 加強應變能量**

- 虛擬基礎建設保全系統
- 殘骸管理計畫及公眾協助--費城案例; 準備的夥伴: 受災人口緊急運輸區域規劃
- 保全法令—達成州準備目標; 災害後勤: 通用的後勤標準
- 看得見的保全: 視頻監控保護; 主要救援的運作及增進能量的跨機構措施
- 以色列的國土安全及反恐策略; 以科學與公眾政策建立災害韌性社區
- LA EOC 協調、狀況判別及操作的最佳方式
- 馬里蘭州整合預防與保護規劃方案; FDNY 風險管理的資料科學策略
- 科技如何增進應變及復原之量能?

## **H. Intelligence & Information Sharing 情報及資訊分享**

- 贏在情報階段
- 政府/私人機構部門的資訊分享
- 學術從業者參與
- 座談—HSIN 平台
- 消防部門在情報及資訊分享的角色
- 針對海洛因濫用危機的跨中心整合應變
- 考慮無人飛機的問題; 自動車輛牌照的辨識系統—收集、使用及保存
- 州及伙伴的先進情報及資訊交換

## **I. Preparedness Partnerships for the Whole Community 群體的準備合作**

- 行動吧! 國家級促進社群的關鍵基礎保全及韌性夥伴的措施
- 關鍵基礎保全及韌性的區域夥伴成效
- 第一應變者應對關鍵電力站事件
- 管理風險: 主要的社區準備及韌性計畫
- 明日緊急應變部門的電腦及通訊保全準備好了沒?
- SLTT(州、地方、原住民區)的關鍵基礎設施保全及韌性措施現況
- 供應鏈的保全: 風險及策略
- 設計、建造及保護: 投資於關鍵基礎建設之韌度

## J. National Counter Terrorism Center 國家反恐中心

- 第一應變者與恐怖主義: 兩個世界的碰撞
- 發展中的非傳統威脅: CBRN 恐怖主義
- 恐怖分子辨識資料環境(TIDE): 第一應變者須知
- 槍擊事件—第一應變者觀點與 NCTC 武器、策略及對象的回顧
- IED 實務介紹
- 反恐規劃
- 3D 印刷: 如槍及金屬為主的偵檢程序
- 遙控模型飛機

此外，本次會議於開幕 5 月 20 日邀請美國國土安全部部長 Jeh Johnson、美國北美防空指揮 Jacoby 將軍擔任開幕講者，並於次日後每日皆邀請重要人物如聯邦緊急事務管理署副部長 Tim Manning 等政府官員作為主要講者，也有邀請午餐講者和與會人員進行深度交流，突顯美國國家層級對於該會議之重視程度(演講者介紹如附件二)。

## 三、心得

本次行程參與 2014 National Homeland Security Conference 會議，除了解美國看待國土安全重點內涵、研究實踐及發展趨勢，汲取目前適用我國之相關議題內容，並積極發展聯繫，俾利改善現有化災應變、資訊及預防方式，能夠配合國土安全議題，掌握未來努力方向。彙整心得如下：

1. 本次會議分為十個主題，內容涵蓋層面廣泛，更不乏前瞻性內容包含「模擬訓練」、「廿一世紀教育訓練緊急應變醫療應變社群的下一步」、「恐怖分子辨識資料環境」，此外也有議題座談可進行交流溝通，唯同時間只能參加一主題，了解受限。
2. 了解美國國土安全發展新趨勢，並比較國內發展方向及側重，可發掘現有毒化災應變可能之缺失，也作為未來改善依據，配合國土安全之新議題。
3. 會議主題講者多為政府機關高層官員，足見美國對於國土安全相關議題極為重視，而反觀國內則稍不同，為達到保護國家重要基礎建設與國民生活安全，除應積極加強全體民眾對於安全文化與意識，在政府執行部門間，應由



主管人員主動著重方能推動。


4. 比較我國於 2013 年於行政院舉辦之講習與此次與會議題(附件三)，我國現行國土安全係由行政院國土安全辦公室負責，與災防辦公室一同為行政院在整體國土安全/災防之主要幕僚單位，在執行上尙未有法源依據，也無常定計畫或規劃實施，目前為整合現有各主要單位工作，在必要時如災害或攻擊事件發生，扮演整合協調工作，但在預防整備或規劃上仍較不足。

#### 四、建議事項

1. 透過此類活動交流可了解發展與實踐經驗，有助於了解國土安全發展趨勢，也吸取教訓，會後更攜回相關資料，預期將仔細研讀並陸續採用其資訊，化為我國本土教材。
2. 「國土安全」為跨領域工作，有賴政府各部門及民間產業及全民參與。明年將於美國聖安東尼奧舉辦第 9 屆 National Homeland Security Conference，建議相關研究領域之學者可多加參與，對提升了解新知、發展趨勢及宏觀視野有極大助益。

五、附錄

附件一、會議議程



**National Homeland Security Conference**  
Philadelphia, PA | May 20 - May 22, 2014

**AGENDA**

Time	Monday, May 19	Tuesday May 20	Wednesday May 21	Thursday May 22
7:00am	Vendor Setup Registration Opens	Breakfast with Vendors - Registration Opens	Breakfast with Vendors - Registration Opens	Breakfast with Vendors - Registration Opens
7:30am		Call to Order and Presenta- tion of Colors and Philadelph- ia Mayor Nutter - Welcome Address	Dr. Andy Ozment - DHS Assis- tant Sec. for Cybersecurity and Communications (NPPD)	DHS Town Hall Brian Kamoie - FEMA - Asst. Administrator - Grants Pro- gram
8:00am				
8:30am		Tim Manning - Deputy Admin- istrator - FEMA - Protection and National Preparedness	National Preparedness Sys- tem Donald M. Lumpkins, Esq. - Director - National Integration Center	
9:00am		General Jacoby - NORAD NORTHCOM		
9:30am		Vendor Break	Vendor break	Vendor break
10:00am		BREAKOUT SESSIONS: SESSION 1	BREAKOUT SESSIONS: SESSION 4	BREAKOUT SESSIONS: SESSION 7
10:30am		Assemble for Lunch Lunch Speaker Ed Davis - Former Boston Po- lice Commissioner - Boston Marathon	Attendees Networking lunch	Lunch - Awards and Closing Ceremonies
11:00am				
11:30am		Caitlin Durkovich - Assistant Secretary for Infrastructure Protection		
11:45am		Break	Break	Break
12:45pm				



# National Homeland Security Conference

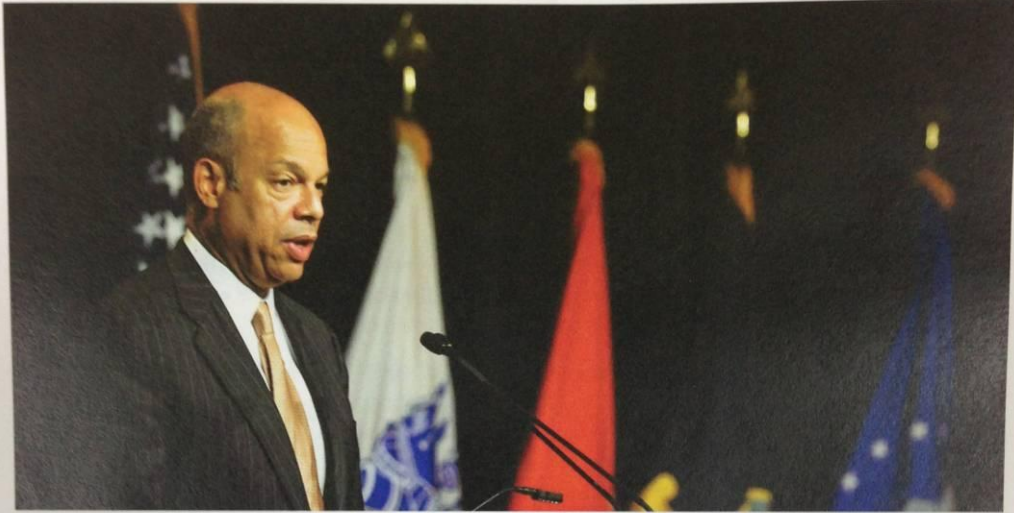
Philadelphia, PA | May 20 - May 22, 2014

## AGENDA (Cont.)

Time	Monday, May 19	Tuesday May 20	Wednesday May 21	Thursday May 22
1:00pm	Registration Closes	BREAKOUT SESSIONS: SESSION 2	BREAKOUT SESSIONS: SESSION 5	BREAKOUT SESSIONS: SESSION 8
2:30pm		Vendor Break	Vendor Break	End Conference
2:45pm			BREAKOUT SESSIONS: SESSION 6	
3:00pm				MMRS National Meeting
4:00pm		BREAKOUT SESSIONS: SESSION 3	Move to General Session	
4:15pm			DHS Secretary Johnson (Starts at 4:15)	
4:30pm			National Homeland Security Coalition Meeting	
5:00pm				
6:00pm			Vendor Social	
6:30pm				
7:00pm				Social Event
7:30pm				
8:00pm				
8:30pm				

## Key Note Speaker

**Jeh Johnson | United States Secretary of Homeland Security**



Jeh Charles Johnson was sworn in on December 23, 2013 as the fourth Secretary of Homeland Security. Prior to joining DHS, Secretary Johnson served as General Counsel for the Department of Defense, where he was part of the senior management team and led the more than 10,000 military and civilian lawyers across the Department. As General Counsel of the Defense Department, Secretary Johnson oversaw the development of the legal aspects of many of our nation's counterterrorism policies, spearheaded reforms to the military commissions system at Guantanamo Bay in 2009, and co-authored the 250-page report that paved the way for the repeal of "Don't Ask, Don't Tell" in 2010.

Secretary Johnson's career has included extensive service in national security, law enforcement, and as an attorney in private corporate law practice. Secretary Johnson was General Counsel of the Department of the Air Force from 1998 to 2001, and he served as an Assistant U.S. Attorney for the Southern District of New York from 1989 to 1991.

In private law practice, Secretary Johnson was a partner with the New York City-based law firm of Paul, Weiss, Rifkind, Wharton & Garrison LLP. In 2004, Secretary Johnson was elected a Fellow in the prestigious American College of Trial Lawyers, and he is a member of the Council on Foreign Relations.

Secretary Johnson graduated from Morehouse College in 1979 and received his law degree from Columbia Law School in 1982.

**Key Note Speaker**  
**General Jacoby**



General Charles H. Jacoby, Jr., USA (born June 19, 1957) is a United States Army officer who is currently serving as the fifth Commander, United States Northern Command (USNORTHCOM) and the 22nd Commander, North American Aerospace Defense Command (NORAD). General Jacoby is the first Army officer to assume command of Northern Command. He previously served as the Director for Strategic Plans and Policy, The Joint Staff. He assumed his current assignment on August 3, 2011.

A 1978 graduate of the United States Military Academy, General Jacoby attended the Infantry Officer Basic and Advanced courses, the Army Command and General Staff College, the School of Advanced Military Studies, and the National War College. He has a master's degree in History from the University of Michigan.

## Key Note Speaker

### Tim Manning



**Timothy W. Manning was confirmed by the U.S. Senate as the Deputy Administrator of FEMA for Protection and National Preparedness in May of 2009.** Working with partners at all levels of government, the private sector, and community organizations across the country, and through the coordination of FEMA's preparedness, prevention, and protection initiatives, Mr. Manning is responsible for the federal government's efforts toward building whole community based resilience.

Prior to joining FEMA, Mr. Manning served as the Secretary of the New Mexico Department of Homeland Security and Emergency Management and Homeland Security Advisor to former Governor Bill Richardson, where he directed the State's efforts on border security, information and intelligence sharing, and disaster response. Tim is a former firefighter, EMT, mountain rescue specialist, and geologist; he has served in a variety of emergency management positions at the State and local levels and in non-governmental organizations, including Director of the New Mexico Office of Emergency Management and Deputy Secretary of the New Mexico Department of Public Safety for Emergency Services. He has served on regional and national policy boards and committees across the Homeland Security spectrum, and been actively involved in the training and education of homeland security professionals throughout his career. He brings two decades of diverse, frontline emergency management experience to FEMA.

Deputy Administrator Manning earned a Bachelor's of Science in Geology from Eastern Illinois University, a Master of Letters in the study of Terrorism and Political Violence from the University of St. Andrews, and is a graduate of the Center for Homeland Defense and Security Executive Leaders Program at the Naval Postgraduate School.

## Key Note Speaker

### Donald “Doc” Lumpkins



**Donald “Doc” Lumpkins is the Director of the National Integration Center (NIC), National Preparedness Directorate, FEMA.**

In this role he leads national efforts to develop preparedness doctrine, implement the National Incident Management System (NIMS), and provide technical assistance. The NIC’s efforts reach Federal, State, local, and tribal emergency management communities, as well as non-government entities and the private sector. In addition to NIMS, the NIC is responsible for the design and maintenance of the National Response Framework (NRF), the National Preparedness Goal (NPG), and a suite of Comprehensive Preparedness Guides (CPG).

Prior to serving as the NIC Director, Mr. Lumpkins was the Director of the National Exercise Division (NED) where he was responsible for providing exercise guidance and planning support to the Nation’s emergency preparedness community. In this role he led the execution of the National Exercise Program (NEP), which includes the conduct of exercises at all levels of government to include the National Level Exercises. He also led the development of exercise guidance through the Homeland Security Exercise and Evaluation Program (HSEEP). He has also served in several other functions within the Department of Homeland Security and FEMA. Doc served as the Executive Director of the PPD-8 Program Executive Office, where he led the national implementation of Presidential Policy Directive 8, focusing on national preparedness. He also led the National Planning Coordination and Assistance Branch where he focused on the development of planning guidance, the design and execution of catastrophic preparedness planning initiatives, and the conduct of tailored direct support programs to support all homeland security missions.

Mr. Lumpkins has also worked in the state and local community, serving as the Assistant Director for Domestic Preparedness with the Maryland Emergency Management Agency (MEMA). During his time with MEMA, he served as a liaison with Federal, State and local law enforcement during the 9/11 terrorist attacks and has provided operational leadership during a variety of incidents and events, including Hurricanes Floyd and Isabel as well as the 2001 Anthrax attacks.

Mr. Lumpkins has been published in the proceedings of several national conferences, and has also served as a subject-matter expert and editor for Janes’ Information Group and the Journal of Business Continuity and Emergency Preparedness. Mr. Lumpkins earned his Bachelor of Science in International Affairs from the Georgia Institute of Technology and his Juris Doctorate at the University of Baltimore in Baltimore, Maryland. He is a graduate of the Executive Leadership Program at the Naval Postgraduate School.

## Key Note Speaker

**Dr. Andy Ozment**



**Assistant Secretary**

**Office of Cybersecurity and Communications**

**National Protections and Programs Directorate**

**Department of Homeland Security**

Dr. Andy Ozment is the Assistant Secretary of the Office of Cybersecurity and Communications (CS&C) within the National Protections and Programs Directorate (NPPD) of the Department of Homeland Security (DHS). In this role, Dr. Ozment oversees a budget of almost \$930 million and leads a Federal employee workforce charged with enhancing the security, resilience, and reliability of the Nation's cyber and communications infrastructure.

Prior to being appointed to his current position, Dr. Ozment served at the White House as Senior Director for Cybersecurity and one of two deputies to the Cybersecurity Coordinator. While at the White House, he led the team that developed and implemented the President's Executive Order (EO) 13636 on *Improving Critical Infrastructure Cybersecurity*, the Cross Agency Priority (CAP) goal for cybersecurity, and the National Strategy for Trusted Identities in Cyberspace (NSTIC). Dr. Ozment previously worked at the Office of the Secretary of Defense, National Security Agency, MIT Lincoln Laboratory, Merrill Lynch, and Nortel Networks.

Dr. Ozment earned a Bachelor of Science degree in Computer Science from Georgia Tech, a Master of Science degree in International Relations from the London School of Economics, and a Ph.D. in Computer Security from the University of Cambridge.



**Lunch Speaker:**  
**Ed Davis**



**Edward F. Davis** has been in law enforcement for 35 years. He served as the 40th Police Commissioner of the City of Boston from December 2006 until October 2013. Commissioner Davis was Boston's lead police official during the tragic Marathon bombing and testified before Congress about the bombing and lessons learned. Prior to that, Davis was the Superintendent of the Lowell Police Department, a position he held for 12 years and one he rose to after starting out as a patrol officer in 1978.

In Boston, Commissioner Davis oversaw police services for over 600,000 residents along with those visiting and working in the City of Boston.

The Commissioner's extensive law enforcement background set the tone for policing in the city, from the walking beat, to managing massive demonstrations and special events, to creating an improved and trusting relationship between the police and community, to innovative technology and social media efforts that have improved public safety and allowed open dialogue with those the police department serves. Davis's leadership resulted in over 50% reductions in part one crime in Lowell and over 30% reductions in Boston.

Commissioner Davis has also worked internationally on police issues in Singapore, London, Northern Ireland, Jordan and Israel. Commissioner Davis served on the Police Executive Research Forum's (PERF) Board of Directors and was a founding member and first President of the Massachusetts Major City Chiefs Association.

The Commissioner comes from a police family, which allows him to better understand the needs of the police officer, making it a priority to provide the best possible resources and tools for officers to prevent, investigate and predict crime and crime trends.

Commissioner Davis has been recognized for his efforts locally and nationally, including through the Police Executive Research Forum, the International Association of Chiefs of Police and the Major Cities Chiefs Association. He has received Honorary Doctorates from Northeastern and Suffolk Universities and the University of Massachusetts at Lowell.

**Lunch Speaker:**  
**Caitlin Durkovich**



**In May 2012, President Obama appointed Ms. Caitlin A. Durkovich  
Assistant Secretary for Infrastructure Protection (IP).**

In this role, she leads the Department's efforts to strengthen public-private partnerships and coordinate programs to protect the Nation's critical infrastructure, assess and mitigate risk, build resilience, and strengthen incident response and recovery. Previously, Ms. Durkovich served as the National Protection and Programs Directorate's Chief of Staff, overseeing day-to-day management of the Directorate, as well as development of internal policy and strategic planning. MS. Durkovich has more than 13 years of homeland security-related expertise covering a wide range of activities including continuity of operations (COOP) and business continuity, cybersecurity, pandemic planning, security and policy standards development, strategic management, leadership, institutional transformation, and communications. From 2006 until August 2009, Ms. Durkovich oversaw program management of contracts with the Department of Homeland Security (DHS) in her capacity as head of the Emergency Management Sector for Abrams Learning & Information Systems, Inc. (ALIS), a homeland security and management consulting firm.

Ms. Durkovich was an associate at Booz Allen Hamilton from 2003 to 2006, where she supported and led transformative, interagency, and enterprise-wide projects throughout the Federal Executive Branch, including drafting and coordinating FEMA's National Continuity Directorate's *Pandemic Influenza Continuity of Operations Plan*. She helped lead the realignment of the Internal Revenue Service's security apparatus, merging four stove-piped divisions and more than 250 people into a Mission Assurance organization. Ms. Durkovich has also provided subject matter expertise to other organizations developing pandemic plans, including the United States Courts, the U.S. Environmental Protection Agency, and various Fortune 500 companies.

Prior to joining Booz Allen, Ms. Durkovich worked with former Oklahoma Congressman Dave McCurdy to launch the Internet Security Alliance, a joint project of the Electronics Industries Alliance and the Computer Emergency Response Center at Carnegie Mellon University, marketing security intelligence and best practices to Fortune 1000 companies. In this capacity, she worked closely with such industry leaders as VISA USA, Sony, Raytheon, and Intuit to develop the first voluntary information security practices for the private sector: *Common Sense Guide for Senior Managers: Top Ten Recommended Information Security Practices*.

From 1998 to 2001, Ms. Durkovich was a Vice President at iDEFENSE, an information security firm dedicated to providing early warning intelligence on infrastructure and IT threats and vulnerabilities. She has also held several positions at A2S2 Digital Projects, Policy.com, the Democratic Leadership Council, and WTVD News Channel 11.

Ms. Durkovich was born and raised in Albuquerque, New Mexico. She graduated from Duke University in 1994 with a Bachelor of Arts in public policy studies from the Terry Sanford Institute of Public Policy. She earned a Certificate in Business Strategy in 2003 upon attending an executive leadership seminar at The Aspen Institute. She lives in Washington, D.C., with her husband, Simon Rosenberg, and their three children.

### 附件三、我國講習會議與 NHSC 議題比較

	我國(台灣)	美國
議題	<p><u>預防整備</u></p> <ol style="list-style-type: none"> <li>(1) 機制建構與強化</li> <li>(2) 推動國土安全各項演習</li> <li>(3) 國家關鍵基礎設施防護計畫</li> <li>(4) 辦理國土安全宣導活動</li> <li>(5) 推動國土安全相關議題的研究</li> </ol> <p><u>安全應變：</u></p> <ol style="list-style-type: none"> <li>(1) 整編國土安全應變能量與資源</li> <li>(2) 加強航行安全應變</li> <li>(3) 強化港口安全</li> <li>(4) 強化出口管制</li> <li>(5) 強化旅行安全與國境安全</li> <li>(6) 強化金融安全</li> <li>(7) 國際活動安全工作三級制作法</li> </ol> <p><u>國際合作與交流：</u></p> <ol style="list-style-type: none"> <li>(1) 參與國際活動</li> <li>(2) 加強與友邦人員與資訊交流</li> <li>(3) 辦理國土安全國際研討會</li> </ol> <p><u>資訊蒐整與分享：</u></p> <ol style="list-style-type: none"> <li>(1) 推動行政與國安定期交流機制</li> <li>(2) 強化各部會及所屬單位有關國內重大人為危安及涉恐事件之資訊通報與分享機制</li> <li>(3) 推動建立常態性或制度性國際反恐資訊合作機制</li> <li>(4) 全面清查國內外籍人士動向</li> </ol>	<p>未規劃事件的應變準備訓練</p> <p>計劃管理及延續</p> <p>州管理機構的角色</p> <p>緊急醫療應變社群</p> <p>港口與運輸安全</p> <p>加強應變能量</p> <p>情報及資訊分享</p> <p>群體的準備合作</p> <p>國家反恐中心</p>