Cruise Symposium in Okinawa

Report 1

World Expansion of Modern Cruise Industry and Its Development in East Asia

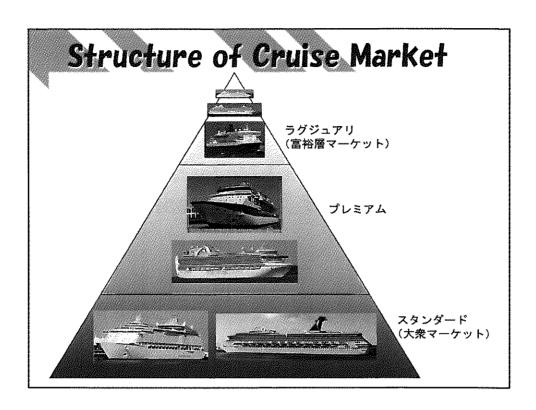
1. November, 2013
Dean & Prof. of Osaka Prefecture University
Yoshiho Ikeda
(President of The Academic Society for Cruise and Ferry, Japan)

Incorrect Image for Cruise in Japan

- Luxurious Vacation = For Rich People?
- Long Trip = For Retired People?
- Boring Trip = No Entertaiments?
- Formal = Formal Dress in All Night?

Real Cruises in Present are!

■ Casual, High Cost Performance, Fan & Happy, Convenient Vacation!!



Business Model of Modern Cruise

- Modern Cruise??: New Business Model Bourn in 1960's at Caribbean Seas
- Its Characteristics.
- Regular cruises from a port
- Fly & Cruise (Air+Sea)
- Reasonable Price (Income 30k\$~)
- All Inclusive Price
- Short (Mainly, Less than 1 week)
- Large Ship (More than 70k GT)
- **■** Entertainment Business on Board

Larger & Larger

End of 1960's : 15.000~20.000 GT Beginning of 1980's: 40.000 GT End of 1980's: 70.000 GT

End of 1990's: 100.000 GT

(Post Pannamax) Beginning of 2000's

140,000 GT (600 b.yen) End of 2000's: 220.000 GT (1300 b yen)

Why Larger?: Reasonable Price

Wide Freedom of Choice,

Many Huge Cruise Ships in Miami 5~7 Ships sailed from Miami in Every days of All Weekends

Introduction of Modern Cruise Model to Europe

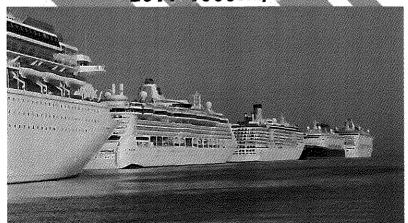
- 1990's: Regular cruises based on Mallorca, Spain (Fly & Cruise from UK)
- Advancement of American Cruise Companies
- Collapse of Old Cruises, like Greek ones
- Integration to Carnival (Costa, Aida, Cunard, P&O Cruise)
- Appearance of Local Player (MSC)
- End of 2000's: Cruise Population.

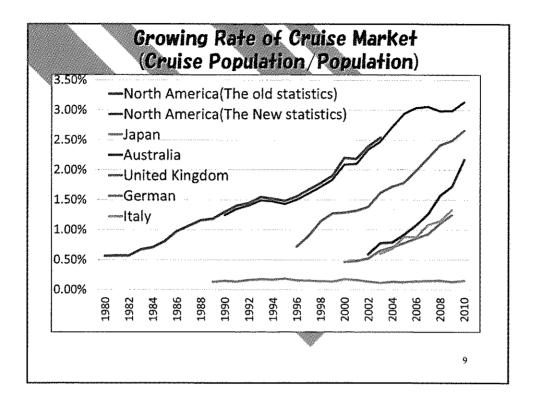
 Over 5.000.000

7

Example of A Successful Cruise Port: Civitavecchia (Port of Roma)

1996: 50 ships 2003: 500 ships 2008: 750 ships 2011: 1000ships





Present Situation of Modern Cruise Business

- **Cruise Population: 21.000.000 passengers**
- 7.000.000.000.000 yen Industry
- Self supporting industry
- High return Industry
- **Excellent goods for Travel Agency**
- Large Economical Impact on Home port
- **Good Economical Impact on Port of Call**
- → → Hot Invitation Competition of Cruise ships to Ports!!

Cruise Market in East Asia

Japan: 200.000 PAX

Japanese ships: 3 (Luxurious ones: Omotenashi = High Level of hospitality) Several Foreign Ships (Modern Cruise Market)

Taiwan: ??

Regular Cruises by Star Cruises

Mainland China: 600,000~800,000 PAX
Regular Cruises Based on Shanghai, etc

Future of Cruises in East Asia

- Cruises based on Mainland of Japan
- Cruises based on Taiwan
- Cruises based on Mainland of China
- Triangle Cruises among Japan, Taiwan and Mainland of China
 - → Promising Business!!

 Naha, Ishigaki, Keelung, Kaoshung,
 Shanghai, Xiamen, Hongkong

Economic Impact of Modern Cruises on Port

■ Port of call

Sightseeing Expenses of Passengers and Crews
Port Charges, etc.

■ Home porf

Travel & Sightseeing Expenses of Passengers
Travel of Crews to Hometown for Holiday
Food , Goods,
Personal Expenses on Local works&
Port charges, etc
Airport, Train, Buses

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Economic Impact

(Predicted by Osaka Prefecture University)

- Assumptions
 - ·Regular Cruises based on Osaka
 - ·Ship: 70.000GT, 2500 Pax
 - 1 Week Regular cruises
- Results
 - ·Home Port 200 billion yen/year
 - ·Port of Call 20 billion yen/year
 - ●Wide Economic Impacts
 Sightseeing · Agriculture & Fishery
 - ·Port·Transportation · Industries

Predicted Cruise population in 2020 (by OPU)

■ Japan Market : 180,000 ⇒ 1,280.000

China Market: 800.000⇒ 1.560.000

■Total East Asia Market: 3~5million

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Feasibility to Home Port

- **Basic Conditions**
 - · Air Port, Access on Land
 - ·Sightseeing Resources
 - ·Port Facility
 - ·High Performance on Commerce
- **■**What Target/
 - ·Luxury · Premium · Casual

Cruise Strategy of Japan

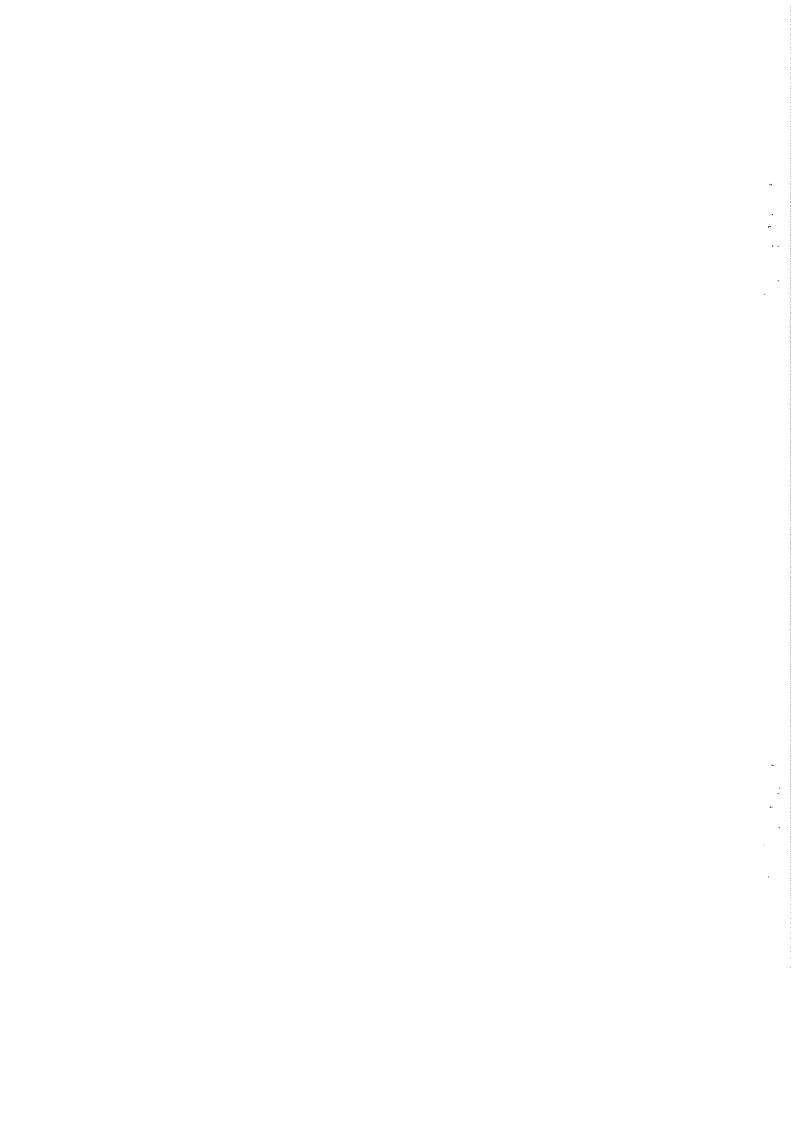
- Short Cruises in 3~4 Nights
 from Ports in Kyushu
- 1 Week Cruises
 from Ports in Kansai (Osaka/Kobe)
- Premium Cruises in 10days~2 weeks from Ports in Kanto (Tokyo/Yokohama)
- Summer Hokkaido Cruises, Isolated Islands Cruises (Okinawa, Yakushima, Tsushima, Rishiri)

Academic Support to Cruise Industry

Academic Support to Cruise Industry

Academic Support to Cruise Industry

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Cruise Promotion in Japan

December 3, 2013 Deputy Director-General Maritime Bureau Ports and Harbours Bureau

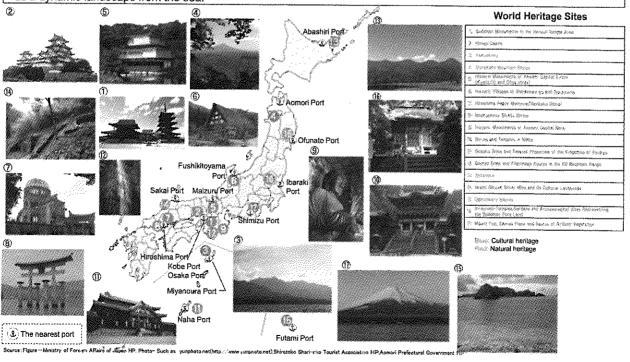
Kozo TAKEDA



国土交通省

Cruise enables easy access to the world heritages in Japan

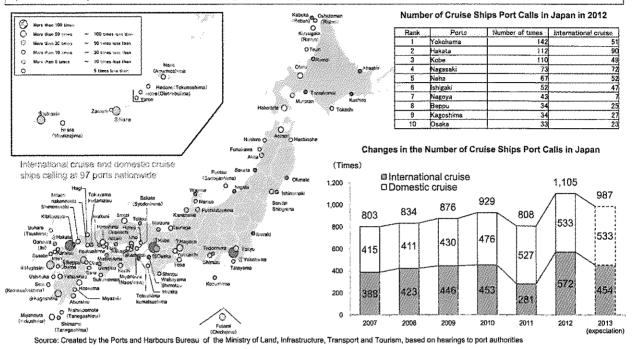
- ·Through the cruise, tourists can easily access to the 17 world heritages in Japan, which are located in all over the country.
- ·Tourists can access the world heritages from each calling port easily as well as enjoy the world heritage such as Mt. Fuji as a dynamic landscape from the sea



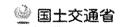
Number of Cruise Ships Called at Japanese Ports in 2012 (International Cruise & Domestic



· Although the number of port calls of cruise ships had been showing a tendency to increase year after year, it decreased in 2011 due to the Great East Japan Earthquake. However, the number recovered in 2012, thereby recording the total number of port calls exceeding 1,000 times. In addition, the record for the number of oceangoing cruise ships making port calls in Japan was 572 times, exceeding a record-high of 453 times in 2010.



Major decisions by the government focused on the cruise promotion

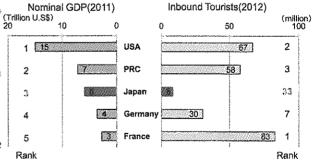


Transition of the number of foreign visitors, and Japanese overseas travelers

(Million people) 2,000 Foreign Visitors 1.800 Japanese Overseas Travelers 1,600 1,400 1,200 1,000 800 600 400 200 70 80 ' 90 10 12

Source: Created by the Ports and Harbours Bureau of MLIT, based on materials by JNTO

Number of foreign visitors in the countries with the world's five highest nominal GDP



Source: Created by the Ports and Harbours Bureau of MLIT, based on materials by Statistics Bureau, Ministry of Internal Affairs and Communications and JNTO

Increase the number of foreign visitors to Japan to 10 million in 2013 and over 30 million in 2030.

A society which makes use of potential such as tourism resources to invite many world's tourists to regional communities

- Improving tourism environment such as relaxing visa requirements and making entry procedures faster
 - ·Making entry procedures for large cruise ships faster and smoother
- -Publicizing a one-stop desk to handle foreign cruise ship companies
- · Improving environment for foreign visitors to stay in Japan
 - ·The government will create common guidelines for multilingual support of information boards of public transportation facilities and tourist spots from a foreigner's viewpoint within this year(2013).

Achieve 10 million foreign visitors in this year, and aim at 20 million for higher goal

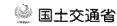
Promotion of Japan-bound tourism by relaxing visa requirements

- Cruise Promotion
 - · Disseminating the One-stop Desk to foreign cruise shipping companies Continuing the enhancement of necessary hardware functions to
 - respond to the increase of cruise ship calls and enlargement of ship scale
 - ·Promoting utilization of fry-and- cruise for foreign tourists

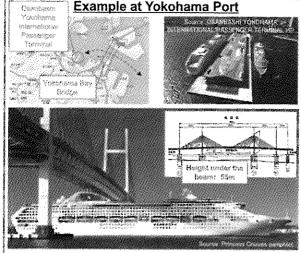
Improvement of foreign tourist acceptance systems

- Promotion of prompt and smooth immigration procedures
- · Studying the implementation of on-board inspection, etc.

Development of Terminals for Large-size Cruise Ships

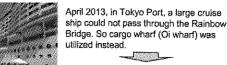


·As the size of cruise ships and the number of the calling ships are increasing, some problems have occurred recently. For example, more than 100,000 tons large cruise ship can not pass through the Yokohama Bay Bridge (Yokohama Port) and Rainbow Bridge (Tokyo Port), and the berth length is insufficient. Therefore, Japan will ensure the necessary hardware functions continuously.

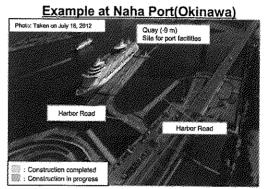


Sun Princess passing through the Yokohama Bay bridge Height under the beam of the bridge: 55m Height of the mast of Sun Princess: 50m

Example at Tokyo Port



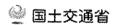
In Aomi area located offshore of Rainhow Bridge, a new cruise terminal for large cruise ships was planned in the port plan.



Our efforts in the future

•We will secure hardware functions including diversion or temporary use of the aging cargo wharf, while continuing effective use of existing stocks.

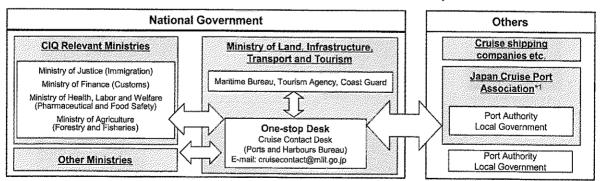
Setup of One-stop Desk to Promote Cruises



·As there is some prevailing opinion that foreign cruise shipping companies have trouble finding a proper contact point, or acquiring necessary information when they consider visiting Japan, we established a One-stop Desk in the Ministry of Land, Infrastructure, Transport and Tourism, in June 2013.

[One-stop Desk for foreign cruise shipping companies]

In order to respond to inquiries from foreign cruise shipping companies, One-stop Desk established in Ports and Harbours Bureau, MLIT will share information and cooperate with related administrative offices, and respond to the cruise shipping companies from the desk or related administrative offices when necessary



An entity established for the purpose of regional developments, etc. through the promotion of cruises (There are 99 entity members including port authorities across the country)

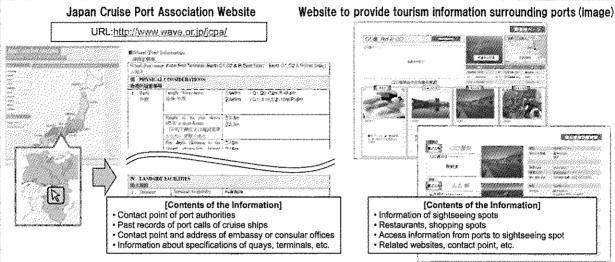
Our efforts in the future

Disseminating the "One-stop Desk (cruise contact desk)"

•In order to enhance the convenience of foreign cruise shipping companies, dissemination of "One-stop Desk", which was referred in Japan Revitalization Strategy(June, 2013) will be promoted. (We distributed information about "Onestop Desk" at the cruise convention, "European Seatrade Messe" to be held in Hamburg, Germany on September 24 through 26, 2013 in cooperation with Tourism Agency.)

Provision of the Centralized Information for Foreign Cruise Shipping Companie 土交通省

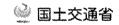
- •MLIT supports establishment of JCPA (Japan Cruise Port Association) website that provides centralized information such as contact points and specifications of the port facilities, which is utilized by foreign cruise shipping companies when they consider calling ports in Japan.
- •In addition, MLIT is developing a new website that provides centralized tourism information around Japanese ports.



Our efforts in the future

Addition or update of the website information and dissemination of the website to the foreign cruise shipping companies
will be implemented continuously. Also new tourism information website will be set up in the beginning of next fiscal
year(2014).

Outline of the Measures for Promotion of the Cruise Business under the Collaboration between the Government and Private Sector.



MLIT promotes cruise business through the support for the "Cruise Adviser Certification Program" and "Award for Cruise of the Year" by Japan Ocean Going Passenger Ship Association.

- •"Cruise Adviser Certification Program" was established in 2003 to foster sales persons of travel companies as specialist of cruise tourism.
 48 persons have been certified as "Cruise Master" which are specialists having advanced knowledge of cruise tourism and 4700 persons have been certified as "Cruise Consultant" since its foundation.
- -"Award for Cruise of the Year" was established in 2008 and it is given those who offer ingenious and better quality of Cruise Itinerary to customers and contribute to expand Japan's cruise market.







Logo of "Cruise Consultant"



Ceremony of Cruise of the Year in 2012

Cruise Vessels Operated by Cruise Companies of Japan

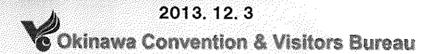






Name of Vessel	ASUKA II	NIPPON MARU	PACIFIC VENUS
Operator	NYK Cruise	MOPAS	Japan Cruise Line
GT	50,142	22,472	26,594
Passenger Capacity(Person)	872	524	620
Speed(kn)	21	18	18.5
Onboard Crew(Person)	470	230	220
Build/Major Refurbish	1990/2006	1990/2010	1998

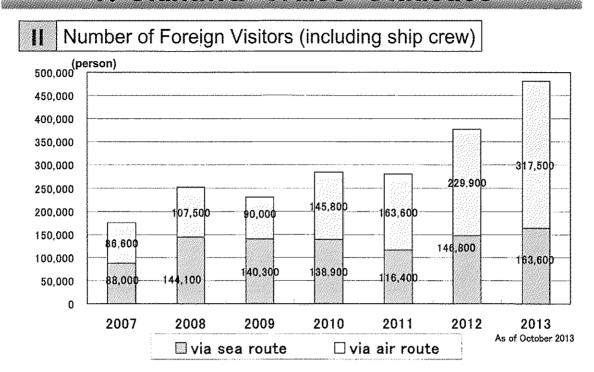
Cruise Symposium in Okinawa クルーズ・シンポジウム in 沖縄



1. Okinawa Cruise Statistics

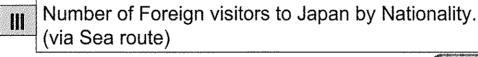
- I Why is Okinawa such a great cruise area?
- ①Geographical Advantages: A gateway to Japan and East Asia.
- ② A cornucopia of coral reefs, beautiful ocean, and subtropical forests.
- ③Ryukyu's unique culture and heritage.
- Great shopping, gourmet foods, and a resort haven.
- ⑤Voyager–class ships are able to dock at the port of Naha.

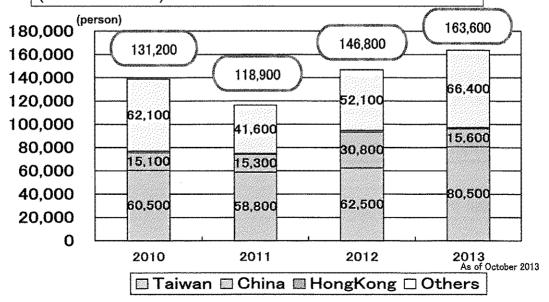
1. Okinawa Cruise Statistics



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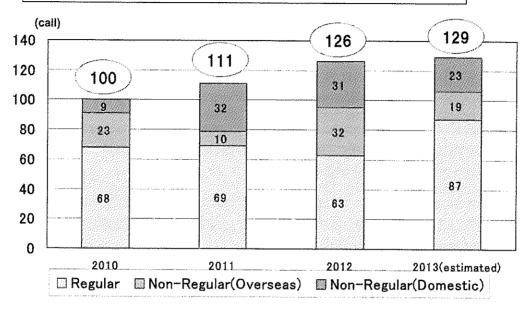
1. Okinawa Cruise Statistics





1. Okinawa Cruise Statistics

Number of Cruse calls in Okinawa
(Regular and Non-regular port of call)



5

2. Economic Contribution of Cruise Tourism

the Voyager of the Seas had a direct economic impact of...

137 million yen (\$1.37 million) /per one call

(Reference: Okinawa General Bureau)

Expenditures by the hundreds an thousands passengers are concentrated on shore excursions and shopping.

⇒Onshore spending by passengers/crew which are concentrated in purchases of food and beverages, local transportation and retail purchases of local souvenirs.

Cruise tourism generates significant economic benefits to the local economy.

3. Cruise Promotion: Challenges and Approaches

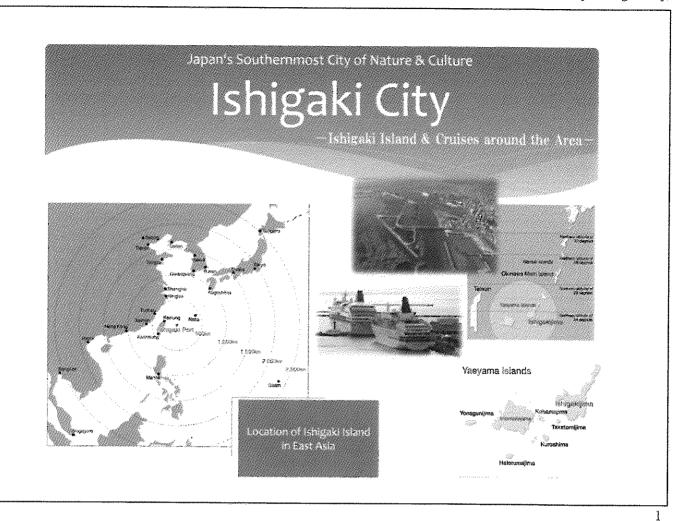
Challenges

- 1)Port capacities for lager ships and simultaneous calls
 - (1) Expansion of Harbor Facilities (Berth Expansion)
 - **②**Expansion of CIQ Facilities / Smooth Operations.
 - 3 Lack of Certified Interpreters/Tour guides/Coaches.
 - 4Road expansion around the cruise terminal to ease traffic congestion.
- 2) Branding Okinawa as "must-stop" destination.
 - ①Provide up-to-date information to the Itinerary Planner/Key person
 - 2) Promoting Okinawa as regular port of call destination.
- 3) Promote economic growth/tourist expenditures
 - 1 Invite more overnight ships
 - 2Increase time to stay in Okinawa.
- 4)Ensure Customer Service and Customer Satisfaction
 - **1**) Faster and Smoother CIQ process
 - ②Welcoming Foreign Visitors(Training certified Interpreters/Guides, Hospitality Staffs)

3. Cruise Promotion: Challenges and Approaches

Approaches

- 1)Branding Okinawa
 - ()Invite Key persons/decision makers/Itinerary Planners to Okinawa
 - 2) Attend Major Cruise Conventions/Oversea Sales Promotions
 - 3 Invite Medias, Put an Ad in the cruise-related magazines
- 2)Work with Travel Agent/Cruise Ship Company to develop new cruise tour/Joint Sales Promotion
 - Tie-up campaign •Support for Advertisements•Support for Media FAM Trips •Supporting Promotion Activities
 - 2B to C event
- 3) Port Cost Subsidy
 - ①Cover partial port costs for ships coming in to Okinawa, when the ship makes its first visit, overnight, or fly-and-cruise based in Okinawa.
 - 2)Free Shuttle Bus services
- 4) Ensure Customer Satisfaction Regular Visitors
 - 1)Okinawa Information Seminar in the cruise venue
 - Welcoming visitors (Interpreter/Guide/Hospitality Staff)



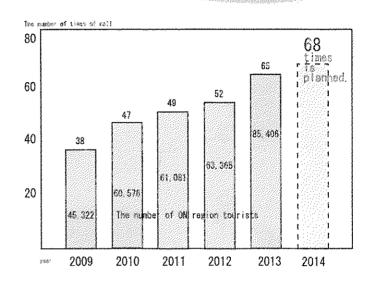
The National Park of Iriomote & Ishigaki

Management of Ma

Number of Passengers and Number of Cruise Stops

[Transition of an CW region passanger traffic]

	the of the ere of 1911 year 12 ments.
Físcal yéar	ON region passenger traffic
2007	783, 054
2008	778, 439
2009	728, 559
2010	721, 812
2011	656, 768
2012	708, 000



3

Effects of Constant Regular Cruise Stops at Ishigaki Port

Optional Ishigaki Island Tours

Plan A

Yaeyama Culture Tour (Duration: 5.5 Hours)

Ishigaki Port→Ishigaki Yaima Village → Banna Observatory

Platform → Kabira Bay → Shopping Mall

Plan B

Nature Tour (Duration: 5.5 Hours)

Ishigaki Port → Ishigaki Island Limestone Grotto →

Kabira Bay → Shopping Mall

Plan C

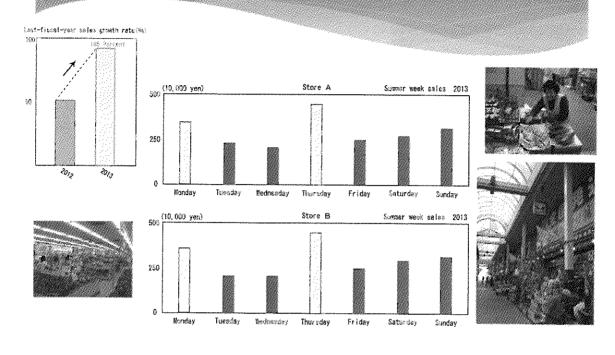
Beach Tour (Duration: 5.5 Hours)

Ishigaki Port → Taketomi Island → Kabira

Bay → Shopping Mall



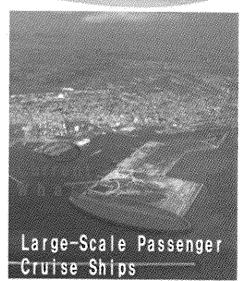
Effects of Constant Regular Cruise Stops at Ishigaki Port



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Future Plans for Ishigaki Port







Diversity of Travel Styles

The Panushima Ichigaki Airport opened in March, 2013

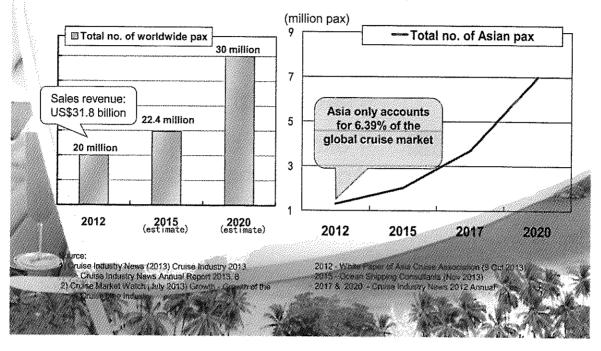
From the Aapport to Internationa | Exchange |

Low Cost Carriers

Low Cost Carriers

The growth of global cruise industry

Cruising is the fastest growing tourism product in the past decade



Star Cruises & Norwegian Cruise Line: 3rd largest cruise operator in the world

19 ships; 25 homeports; over 200 ports of call worldwide





•天時

Heavenly timing

●地利

Geographical advantage

•人和

·Harmony of people

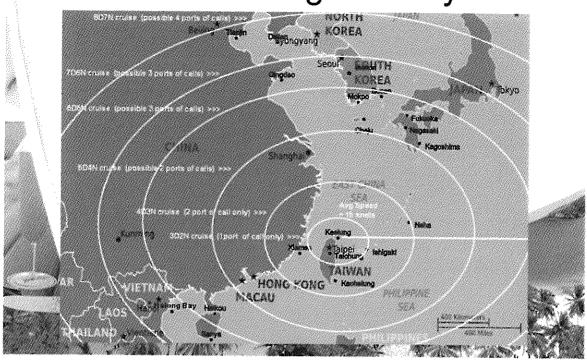
•隨機應變 •Follow the opportunity;

Adapt to changes

Criteria for a homeport

- Weather
- Source market population/per capita income
- Air connectivity
- Infrastructure
- Distance to/from ports of call
- Distance to tourist spots from ports of call
- Geographical advantage:
 - Year round: HK, Singapore, Miami
 - Seasonal: Taiwan, Shanghai

SuperStar Aquarius Ex-Keelung itinerary

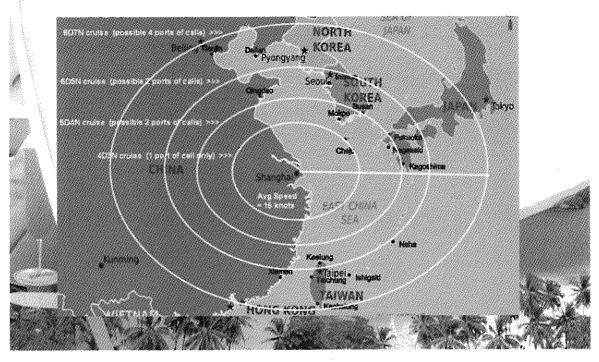


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Advantages of Okinawa

- Tourist attractions, food, scenic beauty, cultural heritage
- 4D3N cruises are preferred by Asian travellers
- Cruises to other Japanese ports will take longer

Potential Japanese ports of call for itineraries ex-Shanghai

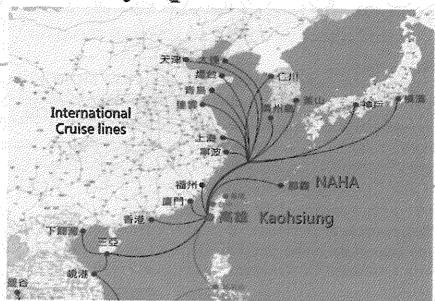


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Cruise Friendly Policies

- In 2013, only 3 international cruises departing from China called at Japanese ports
- Politics is a hindrance to cruise development
- Visa free arrangement
- Governments to establish funds to promote cruising

Cruise Symposium in Okinawa



Paul Sun, Chairman Kaohsiung International Cruise Association

1

Asia booming cruise market is expectable

- In 2013, Asian cruiser numbered 1.5 million, a number has taken 10 to 15 years for Western market to reach up, while Asian market took only six years of time.
- Asian cruiser will reach to as much as 3.7 million in 2017 and over 7 million in 2020.
- Cruise Lines International Association (CLIA) predicted that by 2020, Asian market (China, Japan, Korea and Taiwan) will reach to as high as 20% of the global cruise market share.

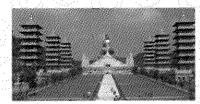






International cruise companies actively deploying and expanding Asian passenger capacity

- Cruise market is characterized by supply driver, meant that the market scale will be greatly affected by the cruise capacity supply.
- In addition to the original four cruises of Japan, there were Voyager of the Seas and Mariner of the Seas of RCCL, Atlantica and Victoria of Costa, SuperStar Aquarius and SuperStar Virgo of Star Cruise homeported in Asian ports in the last two years.
- The recent booming of the Asian cruise market, is widely considered as a "consensus" by all the international cruise lines, and most of the cruise companies have set up an office together with a stationed CEO in Asia







3

Linking neighboring ports, expanding cruise destinations

- According to Seatrade CRUISE REVIEW, Diversity is what characterises Asia: diverse cultures, destinations, economies, politics and cruise infrastructure development.
- It is the diversities among the Asian cruise destinations that could be linked to each other to form an Asian cruise network.
- For example, Kaohsiung can be linked northbound with Naha, Ishigaki, Kobe and Tokyo of Japan as well as Jeju and Pusan of Korea; and southbound with Hong Kong, Xiamen and Sanya of China to form one of the Asian cruise networks.
- To expand the Asian destinations, it is encouraged that cruise lines multi-point anchored at these Asian cruise alliance ports.









Introduce cruise products, Integrating tourism resources

- Cruise product contains two main elements: destination related services and ship related services.
- The present stage is to attract international cruise lines anchored, its key point is that the cruise destination ports improve their service quality.
- Shore excursion must allow the passengers experiencing a beautiful and unique journey during their stay.
- Port authorities, cruise companies, travel agencies and city government should cooperate in cruise industry.







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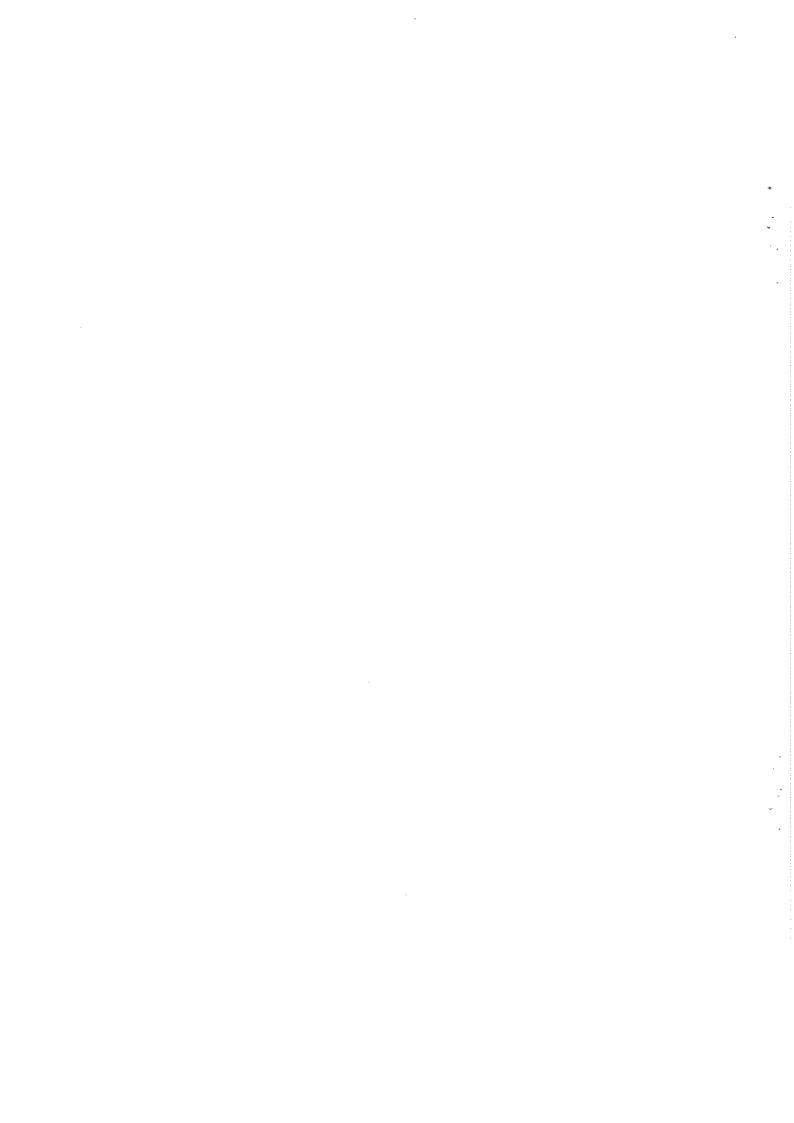
All Asian countries should stand together to create a win-win prosperity

- Asian countries are facing a rapidly growing and highly competitive market, an important issue would be how to use their own characteristics and advantages to enhance cooperation unanimously in the future.
- Asian regional cruise market should work jointly to deal with the world market, by attracting more non-Asian tourists other than seeking only regional ones.
- Taking the advantage of regional "FLY-CRUISE" homeport combinations to attract more arrival of the cruise lines and cruisers.

ASUKA

CAYEERE CASISES MIN

Venus Cruise



Tai wan R.O.C

Taiwan Cruise Market and its future Development

1

Taiwan R.O.C



Speaker: Mrs. Jean Chang

- Board member of Taiwan Visitors Association
- President of Golden Foundation Travel Group (since 1971)
- * Representative of 6 Airlines : AB; AY; AR; EY; HM; VS
- Standing Director of Taiwan Convention & Exhibition Association
- Director of Discover America Committee in Taiwan
- Panel of Judges of International Radiant Project of Taiwan Tourism Bureau



The Current Cruise Market in Taiwan

Inbound cruise market:

International visitor: 80,000 passengers/year
 60% from China
 25% from Europe & North America
 10% from Japan
 5% from Southeast Asia

Average docking :

20%: 1 port (Keelung)

80%: 2-4 ports (Keelung, Taichung, Kaohsiung and Haulien)

3



Outbound Cruise Market

Destination:

Asia: 140,000 passengers/year, Travel days: 3-7 days

Northeast Asia: Okinawa, Naha, Ishigaki in Japan,

Jeju, Busan in South Korea, Hong Kong

Southeast Asia: Ha Long Bay (Vietnam), Sanya (China),

Singapore, Malaysia and Thailand

Europe and North America: 6,000 passengers/year, Travel

days: 10-15 days (usually cruising 8D7N)

- Alaska USA: 1,500 passengers/year
- Mediterranean and Scadinavia: 3,000 passengers/year

Taiwan R.O.C.

Developing and Shaping Taiwan Market

- Increase international visibility of Taiwan's ports by joining all major international sea-trade shows and forum.
- Incentive & subsidy program to encourage overseas cruise ship visit Taiwan.
- Encourage cruiseline to develop itineraries using Taiwan as a hub (west to China, north to Japan & Korea, south to Asean countries), joint with East Asian countries to promote many attractions of respective ports.
- Two new terminals in Keelung and Kaohsiung will be finished in 2017.

5

Taiwan R.O.C

Future Cruise Market in East Asia

- Short term :
- Penetrating and expanding cruise market.
- Create more cruise package tours in regional area: Japan,
 South Korea, China and Taiwan could be a popular cruising region like Mediterranean or Caribbean
- Create more incentive cruise tours
- Long term:
- Encourage more flight cruise passengers to East Asia from Europe and North America and vice versa.

