

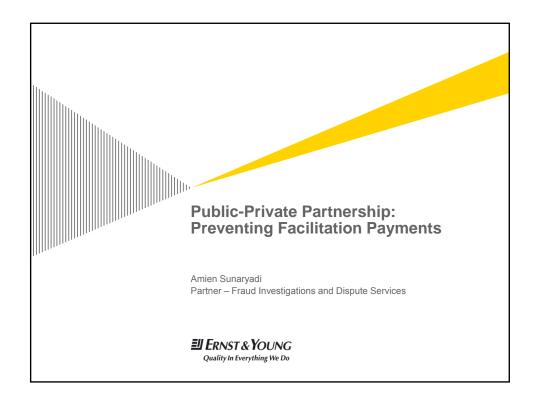
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Public-Private Partnership: Preventing Facilitation Payments

Submitted by: Ernst & Young



Workshop on Strengthening Integrity Through
Public-Private Partnership: Preventing
Facilitation Payment and Managing Gift Rules
Medan, Indonesia
24 June 2013



Ernst & Young Global Code of Conduct

- Our values
 - People who demonstrate integrity, respect and teaming
 - People with energy, enthusiasm and the courage to lead
 - People who build relationships based on doing the right thing
- Ernst & Young Global Code of Conduct
 - 1. Working with one another
 - 2. Working with clients and others
 - 3. Acting with professional integrity
 - 4. Maintaining our objectivity and independence
 - 5. Respecting intellectual capital

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Ernst & Young Global Code of Conduct (cont')

- ▶ If unsure of the right course of action, or faced with a difficult issue, then ask:
 - 1. Have I consulted appropriately with colleagues?
 - 2. Are my actions legal and in compliance with the standards of our profession?
 - 3. Am I compromising my integrity or the integrity of Ernst & Young or our clients?
 - 4. Am I upholding the values of Ernst & Young?
 - 5. Am I treating others the way I expect others to treat me?
 - Is my choice of action the most ethical among the possible alternatives?

 Do I feel good about my choice?
 - 7. If I document my decision, would a reviewer agree with the action I have taken?
 - 8. Would my actions damage the reputation of Ernst & Young?

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Preventing Facilitation Payments

- What we found from experiences:
 - From private sector side:
 - Payments were recorded by the private sector
 - Payments were disguisedly recorded by the private sector
 - Payments were shifted to agents
 - Perceived as unavoidable practices
 - From government side:
 - Receives of payments were not recorded, received by individuals
 - Beyond government internal audit regular procedures, except through surveillance/undercover procedures and/or complaint/whistle blower mechanism
 - Perceived as common practices related to local cultural habits
- Government and private sector need to work together to uncover and prevent

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