

Please note: **Bold font** (in the track breakdown below) indicates the lead author of the paper and an asterisk (*) indicates the presenter(s).

Time	Project Management Office (Session Chair: Narayanan)	Soft Skills (Session Chair: Combel)	Complexity (Session Chair: Williams)	Education (Session Chair: Maylor)
11:40 AM	PMO02: The PMO Maturity Cube, a Project Management Office Maturity Model Américo Pinto* Marcelo Cota*	SS02: Social and Behavioral Influences on Project Team Process Susan Adams Vital Anantatmula*	C02: Managing Complex Public Projects: Timing Norms, Temporal Misfits, and the Role of Project Management Therese Dille*	ED02: Building a Positive Classroom in Graduate PM Education Jocelyn Davis*
12:30 PM	PMO03: Exploring PMOs through Community of Practice Theory Monique Aubry*	SS03: Cultural Differences in Projects Frank Anbari*	C03: Early Warning Signs in Complex Projects Terry Williams* (Session Chair: Huermann)	ED03: Project Management Education, Training, Working & Learning: a longitudinal study into the experiences of British Army officers in UK defence related projects Bill Egginton*


Lunch
Cherry Blossom Ballroom
Poster Session
Cherry Blossom Ballroom Lobby

3:30 PM

Time	Project Management Office (Session Chair: Narayanan)	Soft Skills (Session Chair: Combel)	Complexity (Session Chair: Williams)	Education (Session Chair: Maylor)
4:15 PM	PMO04: Strategic priorities and PMO functions in project-based firms Perttu Dietrich*	SS04: A Conceptual Model of the Emotional Valuation of a Project Georgs Mote*	C04: Classifying Improvisation: Some comments on Managing chaotic Evolution Stephen Leybourne*	ED04: Project Management in Academia: Friend or Foe? An Exploratory Study of the Social Sciences and Humanities Mary Dowling*

Break
Woodrow Wilson A Lobby
Poster Session
Cherry Blossom Ballroom Lobby


SYMPOSIUM
Annapolis Room 1-2-3

Time	SYMPOSIUM Annapolis Room 1-2-3	SYMPOSIUM Woodrow Wilson A
6:35 PM	SYM01: Project portfolio management (PPM) – strategic and operational agility through projects Moderator: Shankar Sankaran Panel: Ginger Levin, Young Hoon Kwak, Catherine Killen (organizer) Symposia Sponsored by George Washington University 	SYM02: Change Management & Project Management Moderator: Roland Gareis Panel: Walid Chaffi, Ralf Müller, Pernille Eskerod, Adel Beldi, Anat Hassner Nahmias, Marga Combe

TUESDAY, JULY 13TH

Registration
Woodrow Wilson Foyer Tour Desk

8:00 AM
Student and General Poster Set-Up, Group B
Cherry Blossom Ballroom Lobby

8:05 AM
Welcome Announcements
Woodrow Wilson Room A
Day of Education Sponsored by Capella University
 **CAPPELLA UNIVERSITY**



Time	Track 1 Baltimore Room 1 & 2	Track 2 Annapolis Room 4	Track 3 Annapolis Room 2-3	Track 4 Annapolis Room 1
8:50 AM	Human Resources Management (Session Chair: Soderlund)	Portfolio Management (Session Chair: Liu)	Project/Program Success (Session Chair: Curlee)	Stakeholder Theory/ Management (Session Chair: Mitchell)
8:50 AM	HRM01: The relation between organizational & professional commitment in the case of project workers: implications for the project management profession Ravikiran Dwivedula*	POR01: Project Portfolio Management: Comparing Practice with Theory Cive N. Enoch*	PPS01: World Bank projects' critical success factors and their interactions: an empirical investigation Lavagnon Ika*	STM01: 25 Years of Stakeholder Theory: Project Management Literature (1984-2009) Paul Litau*
9:40 AM	HRM02: Project Value Mindset of Project Managers Thomas Lechler*	POR02: Interdependencies among projects in Project Portfolio Management: A content analysis of techniques Meit Rungi*	PPS02: Are we getting any better? Comparing project management in the years 2000 and 2008 Erling S. Andersen*	STM02: I Can't Get No... Satisfaction: Moving on From the Dominant Approaches to Managing Quality in Complex Programs Harvey Maylor*

Break
Woodrow Wilson A Lobby
Poster Session
Cherry Blossom Ballroom Lobby

PMI RESEARCH CONFERENCE 2010

SCHEDULE AND TRACKS

Please note: **Bold font** (in the track breakdown below) indicates the lead author of the paper and an asterisk (*) indicates the presenter(s).

	Human Resource Management (Session Chair: Eskerod)	Portfolio Management (Session Chair: Andrews)	Project/Program Success (Session Chair: Kwak)	Education (Session Chair: Curtis)
10:00-10:45 AM	HRM03: Human Resources in Project-Based Firms: Moving In, Moving Out, Moving On Jonas Soderlund*	POR03: Managing Projects in Context: Responding to Strategic Drivers Lynn Crawford*	PPS03: Role of project maturity and organizational culture on project success Hulya Yazici*	ED05: Problem-based learning in advanced project management education Laura Erapuro-Piila Satu Hulkuri* Jakko Kujala*
10:50-11:35 AM	HRM04: Using Performance Evaluations to Raise Individual Accountability on Project Teams Jeanne McNeil*	POR04: Project Management Maturity of Croatian Companies: Is There Any? Mario Spundak* Krunoslav Striga*	PPS04: Why Information Systems Development Projects are always Late Anthony Vlasic Li Liu*	ED06: Using Web 2.0 in large cohort project management education: panacea or empty promise Fiona Saunders Andy Gale*
11:40-12:40 PM	Lunch Sponsored by John Wiley & Sons, Inc.  Publishers Since 1807 Cherry Blossom Ballroom Kathleen Eisenhardt Book Signing PMI Onsite Bookstore (12:40-1:10PM) Poster Session Cherry Blossom Ballroom Lobby			
12:40-1:40 PM	Lunch Sponsored by John Wiley & Sons, Inc.  Publishers Since 1807 Cherry Blossom Ballroom Kathleen Eisenhardt Book Signing PMI Onsite Bookstore (12:40-1:10PM) Poster Session Cherry Blossom Ballroom Lobby			
	Human Resource Management (Session Chair: Hoffman)	Portfolio Management (Session Chair: Levin)	Project/Program Success (Session Chair: Chiochio)	Education (Session Chair: Bredillet)
1:40-2:25 PM	HRM05: Finding the Right Person for the Job: Rethinking Work/Worker Fit in PPM Joana Geroldi*	POR05: Dynamic capability: Understanding the relationship between project portfolio management capability and competitive advantage Catherine Killen*	PPS05: The program manager's leadership competence and program success: A qualitative study Jingting Shao*	ED07: Simulation as a Teaching Tool for Quantitative Risk Analysis David Hoffman*
2:30-3:15 PM	HRM06: Improving project team performance through team learning Chantal Savelsberg*	POR06: Key drivers to the effectiveness in managing multiple projects: An empirical investigation in an IT organization of a world largest financial institution Peerasit Patanakul*	PPS06: Program Benefits Management in Practice: an exploratory investigation Carl Marnewick Les Labuschagne*	ED08: A case for project management education as a catalyst for sustainable development in developing countries Basirat Oyelowo* A.B. Adeoye* Murtala Oke* Babatunde Odedairo*
3:15-3:35 PM	Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby			
Symposia:	Symposia Annapolis Room 1-2-3		Symposia TBD	
3:35-5:35 PM	SYM03: Global Sustainability Moderators: Lynn Crawford (organizer), Martina Huemann (organizer) Panel: Andre Martinuzzi, Jennifer Russell, Professor Gilbert Silvius, Lynn Crawford, Martina Huemann, Olga M. Dominguez		SYM04: Moving Beyond the Ordinary Project Management Curriculum at the Graduate Level Moderator: Ginger Levin Panel: Shankar Sankaran, Margaret R. Lea (organizer), W. Don Gottwald	
6:00-6:45 PM	Awards Ceremony Woodrow Wilson Room A			
7:00PM-8:30PM	Awards Reception Pose Ultra Lounge			
WEDNESDAY, JULY 14TH				
7:00 AM	Registration Woodrow Wilson Foyer Tour Desk			
7:00-8:00 AM	Student and General Poster Set-Up, Group C Cherry Blossom Ballroom Lobby			
8:00-8:30 AM	Announcements/Closing Session Woodrow Wilson Room A			
	Track 1 Baltimore Room 1 & 2	Track 2 Annapolis Room 4	Track 3 Annapolis Room 2-3	Track 4 Annapolis Room 1
	Project Management Applications (Session Chair: Mullaly)	Soft Skills (Session Chair: Anantamula)	Project/Program Success (Session Chair: Nogueira)	Earned Value Management/Value (Session Chair: Thomas)
8:35-9:20 AM	APM01: Project Management in Small to Medium-sized Enterprises: tailoring the practices to the size of company Rodney Turner*	cancelled.	PPS07: Organizational Control and Project Performance Li Liu*	EVMV01: The Impact of a Project Benefit Methodology on the Project Management Discipline Ofer Zwikael*

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	Project Management Applications (Session Chair: Mullaly)	Soft Skills (Session Chair: Anantatmula)	Project/Program Success (Session Chair: Nogueira)	Earned Value Management/Value (Session Chair: Thomas)
5-10:10 AM	APM02: Structuring Risk into Projects Paul Bannerman*	SS06: Influences of Environment and Leadership on Team Performance in Complex Projects Hans Thamhain *	PPS08: Contribution of Individual Project Participant Competencies to Project Success Mary Berger*	EVMV02: Integrating Performance Measures to Exert Effective Leadership in Managing Project Portfolios Frank Anbari*
10:10-10:30 AM	Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby			
	Project Management Applications (Session Chair: Nogueira)	Soft Skills (Session Chair: Lechler)	Project/Program Success (Session Chair: Patanakul)	Earned Value Management/Value (Session Chair: Curtis)
10:30-11:15 AM	APM03: The Accuracy of Hybrid Estimating Approaches?—Case Study of an Australian State Road & Traffic Authority Li Llu George Wehbe*	SS07: Implementing Organizational Change Using Action Research in Two Asian Cultures Shankar Sankaran*	PPS09: Demographic Determinants of Project Success Behaviors Timothy Kloppenborg*	EVMV03: The Time Dependence of CPI and SPI for Software Projects Roger Warburton*
	Knowledge Management (Session Chair: Nogueira)	Soft Skills (Session Chair: Lechler)	Portfolio Management (Session Chair: Stevens)	Earned Value Management/Value (Session Chair: Curtis)
11:20-12:05 PM	KM01: The Role of Project Collaboration Quality and Knowledge Integration Capability in Multi-Partner Projects Peritu Dietrich* Pernille Eskerod*	SS08: Project Champions in the Context of Socio-Political Issues of Project Management Sam Basnet*	POR07: Project Portfolios in Dynamic Environments: Sources of Uncertainty and Sensing Mechanisms Yvan Petit*	EVMV04: Re-Thinking Project Management Maturity: Perspectives Gained From Explorations Of Fit And Value Mark Mullaly* Janice Thomas*
12:05 PM-1:05 PM	Lunch TBD Poster Session TBD			
1:15-2:05 PM	Break Woodrow Wilson A Lobby			
	Knowledge Management (Session Chair: Dietrich)	Soft Skills (Session Chair: Messikomer)	Project/Program Success (Session Chair: Patanakul)	Sustainability and Society (Session Chair: Pettit)
2:10-2:55 PM	KM02: Knowledge entrainment and project management: Understanding project management as knowledge integration under time pressure Jonas Soderlund*	SS09: Factors that influence and are influenced by change projects Anat Hassner Nahmias* Lynn Crawford* Marge Combe*	PPS10: Balancing value-for-money and operational performance of Public-Private Partnerships projects Hermanta Doloi*	SUS01: Relating sustainable development and project management: A conceptual model Roland Gareis* Martina Huemann* Andre Martinuzzi*
3:00-3:45 PM	KM03: Knowledge Production and the Success of Innovation Projects Sergei Floricea* John Michela	SS10: Understanding and Managing Conflict in a Project Environment Celine Villax Vital Anantatmula*	PPS11: Dimensions for Project Success Enabled by the Sponsor / PM Relationship Ernest Owens, Jr.*	SUS02: How does modern project work really affect our societies, our organisations, and us as individuals? Svein-Arne Jessen*
4:15-4:05 PM	Break Woodrow Wilson A Lobby Charles Pellerin Book Signing PMI Onsite Bookstore Poster Session Cherry Blossom Ballroom Lobby			
	Knowledge Management (Session Chair: Floricea)	Project Management Applications (Session Chair: Stevens)	Project/Program Success (Session Chair: Owens)	Stakeholder Theory/ Management (Session Chair: Labuschagne)
4:05-4:50 PM	KM04: Knowledge Management Practices in IT Projects: An Exploratory Assessment of the State of Affairs in the Caribbean Coriane Barclay*	APM04: Integration of 3-D Web and Semantic Web Technologies: A New Structure for Communications Plans Charles Lesko*	PPS12: The influence of project front end management and project complexity on project success - A contingency approach in project management research Marian Bosch-Rakveldt*	STM03: Creating knowledge of end-users requirements Sofia Pemsal*
5:55-5:40 PM	KM05: Climate of Innovation in Government Communities of Practice: Focusing on Knowledge Gains and Relationships Tina Chindgren-Wagner*	APM05: An Empirical Identification of Project Management Toolsets and a Comparison among Project Types Claude Besner* Briann Hobbs	PPS13: The influence of the gap between project manager and executives on project results Victor Scholten Herman Mooi*	STM04: It's Not My Fault!: Exploring the role of the client in program performance Harvey Maylor*