

PMI RESEARCH CONFERENCE 2010

SCHEDULE AND TRACKS

Please note: **Bold font** (in the track breakdown below) indicates the lead author of the paper and an asterisk (*) indicates the presenter(s).

SUNDAY, JULY 11TH

8:00AM-8:30 PM	Registration Woodrow Wilson Foyer Tour Desk	
	R.E.P. Forum Woodrow Wilson Room B.C.D	GAC Academic Forum Woodrow Wilson Room A
11:30-12:00 PM	Speaker: Marc Rosenberg - Topic: Getting the Most Out of E-Learning: Now and in the Future; R.E.P. Advisory Group Panel - E-learning Best Practices	Advances in Teaching Project Management: Program includes 4 presentations. Ample time is included for networking, questions and discussion: 1 "Applications of positive psychology to teaching project management and leadership." J Davis Clark School of Engineering, University of Maryland, USA 2 "Supporting interaction in the classroom - Using personal response units." A W Gale School of Mechanical, Aerospace and Civil Engineering, The University of Manchester, UK 3 "The use of Skype and other communications technologies to deliver international project management education." L Crawford, The Mirvac School of Sustainable Development, Bond University, Australia
12:00-1:00	Lunch Cherry Blossom Ballroom Marc Rosenberg Book Signing PMI Onsite Bookstore (12:00-12:30PM)	
1:00 PM-2:15 PM	REP Program: Larry Suda, Palatine Group Topic: The Road to Wisdom: Using Simulation to Train Future Project Leaders at NASA	Academic Forum Continued: 4. "Online programme delivery – A case study" John Cable, Clark School of Engineering, University of Maryland, USA.
2:30 PM-5:30 PM	Plenary Workshop Day of Education Sponsored by Capella University	
6:00 PM-8:00 PM	 CAPELLA UNIVERSITY Sunday Evening Networking Reception (Joint REP, GAC and Research & Education Conference reception) Sponsored by John Wiley & Sons, Inc.	

MONDAY, JULY 12TH

7:30AM-7:30 PM	Registration Woodrow Wilson Foyer Tour Desk			
7:00-8:00 AM	Student and General Poster Set-up Group A Cherry Blossom Ballroom Lobby			
8:00 AM-9:00 AM	Opening Ceremony Woodrow Wilson Room A Day of Education Sponsored by Western Carolina University			
	Track 1 Baltimore Room 1 & 2	Track 2 Annapolis Room 4	Track 3 Annapolis Room 2-3	Track 4 Annapolis Room 1
Student Tracks	Student Session (Session Chair: Huemann)	Student Session (Session Chair: Stevens)	Student Session (Session Chair: Williams)	Publications Meeting
9:00-9:20 AM	SP01: Inter- and Intra- Project Knowledge Transfer – Analysis of Knowledge Transfer Techniques Anna Wiewiora*	SP02: A Proposed Construction Design Change Management Tool to Aid in Assessing the Impact of Design Changes Helen Hindmarch*	SP03: Predicting Team Performance based on Past Individual Achievements using Artificial Neural Networks Fredrik Hedberg*	PMI Sponsored Research Publications Process (PMI Staff) Carla Messikomer* Barbara Walsh*
9:25-9:45 AM	SP04: Change Management in Project-based Organizations - a case study of a construction company Christer Gerdin*	SP05: Relevance of Project Marketing Activities to Project Management Practitioners Kominka Patel*	SP06: Interactions-based Risk Network Simulation for Project Risk Prioritization Chao Fang*	
9:45-10:05 AM	Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby			
Project Tracks	Project Management Office (Session Chair: Narayanan)	Soft Skills (Session Chair: Combel)	Complexity (Session Chair: Williams)	Education (Session Chair: Maylor)
10:05-10:50PM	PM001: Identifying Forces Driving PMO Changes Monique Aubry* Brian Hobbs*	SS01: Attitude-Based Strategic Negotiation for Conflict Management in Construction Projects Saeid Yousefi*	CO1: Aim Fire Aim - Planning Styles in Dynamic Environments Simon Collyer*	ED01: Managing projects practitioner development – a successful university-industry partnership Cliff Mitchell*

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	Project Management Office (Session Chair: Narayanan)	Soft Skills (Session Chair: Combe)	Complexity (Session Chair: Williams)	Education (Session Chair: Mayor)			
-11:40PM	PMO02: The PMO Maturity Cube, a Project Management Office Maturity Model Américo Pinto* Marcelo Cota*	SS02: Social and Behavioral Influences on Project Team Process Susan Adams Vitali Anatamule*	C02: Managing Complex Public Projects: Timing Norms, Temporal Misfits, and the Role of Project Management Therese Dille*	ED02: Building a Positive Classroom in Graduate PM Education Jocelyn Davis*			
-12:30PM	PMO03: Exploring PMOs through Community of Practice Theory Monique Aubry*	SS03: Cultural Differences in Projects Frank Anbari*	C03: Early Warning Signs in Complex Projects Terry Williams* (Session Chair: Huemann)	ED03: Project Management Education, Training, Working & Learning: a longitudinal study into the experiences of British Army officers in UK defence related projects Bill Egginton*			
Lunch Cherry Blossom Ballroom Poster Session Cherry Blossom Ballroom Lobby							
3:30 PM							
	Project Management Office (Session Chair: Narayanan)	Soft Skills (Session Chair: Combe)	Complexity (Session Chair: Williams)	Education (Session Chair: Mayor)			
4:15 PM	PMO04: Strategic priorities and PMO functions in project-based firms Perttu Dietrich*	SS04: A Conceptual Model of the Emotional Valuation of a Project Georgs Mote*	C04: Classifying Improvisation: Some comments on Managing chaotic Evolution Stephen Leybourne*	ED04: Project Management in Academia: Friend or Foe? An Exploratory Study of the Social Sciences and Humanities Mary Dowling*			
Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby							
4:35 PM							
SYMPOSIA Annapolis Room 1-2-3		SYMPOSIA Woodrow Wilson A					
SYM01: Project portfolio management (PPM) – strategic and operational agility through projects Moderator: Shankar Sankaran Panel: Ginger Levin, Young Hoon Kwak, Catherine Killen (organized) Symposia Sponsored by George Washington University 		SYM02: Change Management & Project Management Moderator: Roland Garek Panel: Walid Cheffif, Ralf Müller, Perrette Eskerad, Adel Beldi, Anat Hassner Nahmias, Marga Combe					
6:35PM							
TUESDAY, JULY 13TH							
12:00 Noon	Registration Woodrow Wilson Foyer Tour Desk						
8:00 AM	Student and General Poster Set-Up, Group B Cherry Blossom Ballroom Lobby						
8:05 AM	Welcome Announcements Woodrow Wilson Room A Day of Education Sponsored by Capella University  CAPPELLA UNIVERSITY						
	Track 1 Baltimore Room 1 & 2	Track 2 Annapolis Room 4	Track 3 Annapolis Room 2-3	Track 4 Annapolis Room 1			
	Human Resource Management (Session Chair: Soderlund)	Portfolio Management (Session Chair: Lulu)	Project/Program Success (Session Chair: Curlee)	Stakeholder Theory/ Management (Session Chair: Mitchell)			
-8:50 AM	HRM01: The relation between organizational & professional commitment in the case of project workers: Implications for the project management profession Ravikiran Dwivedula*	POR01: Project Portfolio Management: Comparing Practice with Theory Clive N. Enoch*	PPS01: World Bank projects' critical success factors and their interactions: an empirical investigation Lavagnon Ika*	STM01: 25 Years of Stakeholder Theory in Project Management Literature (1984-2009) Paul Littau*			
-9:40 AM	HRM02: Project Value Mindset of Project Managers Thomas Lechner*	POR02: Interdependencies among projects in Project Portfolio Management: A content analysis of techniques Mait Rungi*	PPS02: Are we getting any better? Comparing project management in the years 2000 and 2008 Erling S. Andersen*	STM02: I Can't Get No... Satisfaction: Moving on From the Dominant Approaches to Managing Quality in Complex Programs Harvey Mayor*			
Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby							
-10:00 AM							

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	Human Resource Management (Session Chair: Eskerod)	Portfolio Management (Session Chair: Andrews)	Project/Program Success (Session Chair: Kwak)	Education (Session Chair: Curtis)
10:00-10:45 AM	HRM03: Human Resources in Project-Based Firms: Moving In, Moving Out, Moving On Jonas Soderfund*	POR03: Managing Projects in Context: Responding to Strategic Drivers Lynn Crawford*	PPS03: Role of project maturity and organizational culture on project success Hulya Yazici*	ED05: Problem-based learning in advanced project management education Laura Erupero-Pilla Seitu Hulkuri* Jakko Kujala*
10:50-11:35 AM	HRM04: Using Performance Evaluations to Raise Individual Accountability on Project Teams Jeanne McNeil*	POR04: Project Management Maturity of Croatian Companies: Is There Any? Mario Spundek* Krunoslav Striga*	PPS04: Why Information Systems Development Projects are always Late Anthony Vlasic Li Liu*	ED06: Using Web 2.0 in large cohort project management education: panacea or empty promise Fiona Saunders Andy Gale*
11:40-12:40 PM				
12:40-1:40 PM			<p align="center">Lunch Sponsored by John Wiley & Sons, Inc.</p>  <p align="center">Cherry Blossom Ballroom Kathleen Eisenhardt Book Signing PMI Onsite Bookstore (12:40-1:10PM) Poster Session Cherry Blossom Ballroom Lobby</p>	
	Human Resource Management (Session Chair: Hoffman)	Portfolio Management (Session Chair: Levin)	Project/Program Success (Session Chair: Chiocchio)	Education (Session Chair: Bredillet)
1:40-2:25 PM	HRM05: Finding the Right Person for the Job: Rethinking Work-Worker Fit in PPM Joana Gereki*	POR05: Dynamic capability: Understanding the relationship between project portfolio management capability and competitive advantage Catherine Killen*	PPS05: The program manager's leadership competence and program success: A qualitative study Jingting Shao*	ED07: Simulation as a teaching Tool for Quantitative Risk Analysis David Hoffman*
2:30-3:15 PM	HRM06: Improving project team performance through team learning Chantal Savelsberg*	POR06: Key drivers to the effectiveness in managing multiple projects: An empirical investigation in an IT organization of a world largest financial institution Peerasit Patanakul*	PPS06: Program Benefits Management in Practice: an exploratory investigation Carl Marmewick Les Labuschagne*	ED08: A case for project management education as a catalyst for sustainable development in developing countries Basirat Oyelowo* A.B. Adeoya* Muritala Oke* Babatunde Odedairo*
3:15-3:35 PM			Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby	
Symposia:	Symposia Annapolis Room 1-2-3	Symposia TBD		
3:35-5:35 PM	SYM03: Global Sustainability Moderators: Lynn Crawford (organizer), Martina Huemann (organizer) Panel: Andre Martinuzzi, Jennifer Russell, Professor Gilbert Silvius, Lynn Crawford, Martina Huemann, Olga M. Dominguez	SYM04: Moving Beyond the Ordinary Project Management Curriculum at the Graduate Level Moderator: Ginger Levin Panel: Shankar Sankaran, Margaret R. Lee (organizer), W. Don Gottwald		
6:00-6:45 PM		Awards Ceremony Woodrow Wilson Room A		
7:00PM-8:30PM		Awards Reception Pose Ultra Lounge		
WEDNESDAY, JULY 14TH				
7:00 AM	Registration Woodrow Wilson Foyer Tour Desk			
7:00-8:00 AM	Student and General Poster Set-Up, Group C Cherry Blossom Ballroom Lobby			
8:00-8:30 AM	Announcements/Closing Session Woodrow Wilson Room A			
	Track 1 Baltimore Room 1 & 2	Track 2 Annapolis Room 4	Track 3 Annapolis Room 2-3	Track 4 Annapolis Room 1
Sessions Tracks	Project Management Applications (Session Chair: Mullaly)	Soft Skills (Session Chair: Anantatmula)	Project/Program Success (Session Chair: Nogueira)	Earned Value Management/Value (Session Chair: Thomas)
8:35-9:20 AM	APM01: Project Management in Small to Medium-sized Enterprises: tailoring the practices to the size of company Rodney Turner*	cancelled.	PPS07: Organizational Control and Project Performance Li Liu*	EVMV01: The Impact of a Project Benefit Methodology on the Project Management Discipline Ofer Zwikel*

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Session Type	Project Management Applications (Session Chair: Mullaly)	Soft Skills (Session Chair: Anantatmula)	Project/Program Success (Session Chair: Nogueira)	Earned Value Management/Value (Session Chair: Thomas)
15-10:10 AM	APM02: Structuring Risk into Projects Paul Bannerman*	SS06: Influences of Environment and Leadership on Team Performance in Complex Projects Hans Thamhain *	PPS08: Contribution of Individual Project Participant Competencies to Project Success Mary Berger*	EVMV02: Integrating Performance Measures to Exert Effective Leadership in Managing Project Portfolios Frank Anban*
Break Woodrow Wilson A Lobby Poster Session Cherry Blossom Ballroom Lobby				
10-10:30 AM	Project Management Applications (Session Chair: Nogueira)	Soft Skills (Session Chair: Lechner)	Project/Program Success (Session Chair: Patanakul)	Earned Value Management/Value (Session Chair: Curtis)
10-11:15 AM				
10-11:15 AM	APM03: The Accuracy of Hybrid Estimating Approaches?—Case Study of an Australian State Road & Traffic Authority Li Liu George Wehbe*	SS07: Implementing Organizational Change Using Action Research in Two Asian Cultures Shankar Sankaran*	PPS09: Demographic Determinants of Project Success Behaviors Timothy Kloppenborg*	EVMV03: The Time Dependence of CPI and SPI for Software Projects Roger Warburton*
11:15-12:05 PM				
11:15-12:05 PM	Knowledge Management (Session Chair: Nogueira)	Soft Skills (Session Chair: Lechner)	Portfolio Management (Session Chair: Stevens)	Earned Value Management/Value (Session Chair: Curtis)
12:05-12:55 PM	KM01: The Role of Project Collaboration Quality and Knowledge Integration Capability in Multi-Partner Projects Petru Dietrich* Pernille Eskerod*	SS08: Project Champions in the Context of Socio-Political Issues of Project Management Sam Basnai*	POR07: Project Portfolios in Dynamic Environments: Sources of Uncertainty and Sensing Mechanisms Yvan Petit*	EVMV04: Re-Thinking Project Management Maturity: Perspectives Gained From Explorations Of Fit And Value Mark Mullaly* Janice Thomas*
12:55 PM-1:05 PM				
12:55 PM-1:05 PM	Lunch TBD Poster Session TBD			
1:05-2:05PM				
1:05-2:05PM	Knowledge Management (Session Chair: Dietrich)	Soft Skills (Session Chair: Messikomer)	Project/Program Success (Session Chair: Patanakul)	Sustainability and Society (Session Chair: Petit)
2:05-3:45 PM				
2:05-3:45 PM	KM02: Knowledge entrainment and project management: Understanding project management as knowledge integration under time pressure Jonas Soderlund*	SS09: Factors that influence and are influenced by change projects Anat Hassner Nahmias* Lynn Crawford* Marge Combe*	PPS10: Balancing value-for-money and operational performance of Public-Private Partnerships projects Hermann Dolo*	SUS01: Relating sustainable development and project management: A conceptual model Roland Gareis* Martina Huemann* Andre Martinuzzi*
3:45-4:45 PM				
3:45-4:45 PM	KM03: Knowledge Production and the Success of Innovation Projects Serghei Floricel* John Michela	SS10: Understanding and Managing Conflict in a Project Environment Celine Villax Vital Anantatmula*	PPS11: Dimensions for Project Success Enabled by the Sponsor / PM Relationship Ernest Owens, Jr.*	SUS02: How does modern project work really affect our societies, our organisations, and us as individuals? Svein-Arne Jessen*
4:45-5:40 PM				
4:45-5:40 PM	Break Woodrow Wilson A Lobby Charles Pellerin Book Signing PMI Onsite Bookstore Poster Session Cherry Blossom Ballroom Lobby			
4:45-5:40 PM	Knowledge Management (Session Chair: Floricel)	Project Management Applications (Session Chair: Stevens)	Project/Program Success (Session Chair: Owens)	Stakeholder Theory/ Management (Session Chair: Labuschagne)
5:40-6:40 PM				
5:40-6:40 PM	KM04: Knowledge Management Practices in IT Projects: An Exploratory Assessment of the State of Affairs in the Caribbean Corlaine Barclay*	APM04: Integration of 3-D Web and Semantic Web Technologies: A New Structure for Communications Plans Charles Lesko*	PPS12: The influence of project front end management and project complexity on project success - A contingency approach in project management research Marjan Bosch-Rekeweld*	STM03: Creating knowledge of end-users requirements Sofia Pemsel*
6:40-7:40 PM				
6:40-7:40 PM	KM05: Climate of Innovation in Government Communities of Practice: Focusing on Knowledge Gains and Relationships Tina Chindgren-Wagner*	APM05: An Empirical Identification of Project Management Toolsets and a Comparison among Project Types Claude Besner* Briann Hobbs	PPS13: The influence of the gap between project manager and executives on project results Victor Scholten Herman Mooi*	STM04: It's Not My Fault!: Exploring the role of the client in program performance Harvey Maylor*