

Ajinomoto's Promise

With the belief that amino acids hold unlimited value for life on earth, Ajinomoto works for life every day.



In the early 20th century, Dr. Kikunae Ikeda of Tokyo Imperial University recognized that there was a taste common to tomatoes, fish, meat and other savory foods, which was not sweet, salty, sour or bitter. For Ajinomoto, *umami* was only the first of many important discoveries about amino acids.



An expanding commitment to the betterment of life

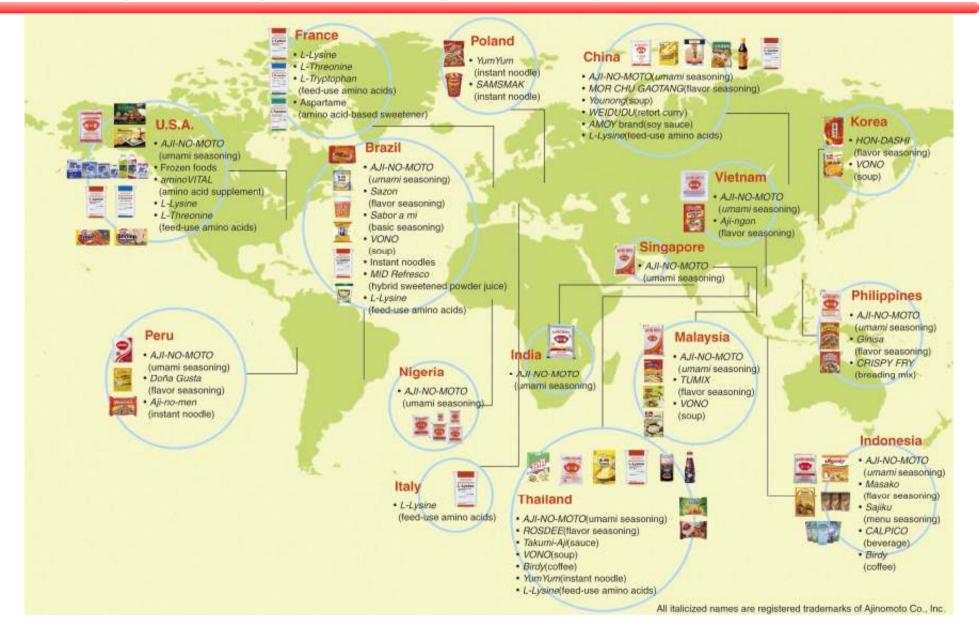


Beginning with the *umami* seasoning AJI-NO-MOTC® almost a hundred years ago, the Ajinomoto Group has continuously expanded our range of products to include fundamental foods, pharmaceuticals and nutritional supplements.

Our product development is generated organically based on our extensive fundamental research into amino acids. In a new century as a global business, we remain committed to the development of innovative products that benefit people's lives.



Working Locally, Thinking Globally





Working Locally, Thinking Globally(Global Network)

Global network: 23 countries and regions

Subsidiaries, affiliates and offices of the Parent Company.

Amino Acide and Specialty Chemicals Plants (23)

(Japan: 47: Other Countries: 55)

A Francis Plants (20)

(Including 102 manufacturing and packaging plants in 16 countries and regions)

The Ajinomoto Group is globally expanding in a wide range of business fields, including foods, amino acids and pharmaceuticals, with operations spanning 23 countries and regions.

A Phermacouplesis Pants (4) A Other Plents (5) *Divisions are regional headquarters. Forum Bloscience Holdings Ltd. • Alinomoto Pharmaceuticais Europe Ltd. • Ajinomoto (Chine) Co., Ltd. (Beijing, Shenghei, Guengzhou) 🏶 Europe & Africa Division* . HENAN AJINOMOTO AMINO ACIDICO, LTD. ... AJINOMOTO EUROPE SAS . SICHUAN CHUANNUA AJINOMOTO CO., LTD. ... AJINOMOTO EUROLYSINE B.A.S. .. Lianyungang Ajinomoto Ruyi Foods Co., Ltd. . Ajinomoto Sweeteners Europe S.A.S. . . Lienvungeng Alinomoto Frazen Foods Co., Ltd. . AJINOMOTO FOCOS EUROPE S.A.S. .. Shanghai Ajinomoto Amino Aoid Co., Ltd. . Shanghai Alinomoto Seesoning Co., Ltd. ... S.A. Allnomoto OmniChem N.V. SAAA SHANGHAI HOUSE AJINOMOTO FOODS CO., LTD. ... SHANGHAL AJINOMOTO FOOD RESEARCH AND DEVELOPMENT CENTER CO., LTD. 6 AJNOMOTO FOCOS DEUTRCHLAND GMBH . Alhomoto U.S.A., Inc. • Shanghai Amoy Foods Co., Ltd. ... Ajinomoto Food Ingredients LLC ... Allinamota Palend Sa. z c.o. . Shanghai Jinahan Amoy Foods Co., Ltd. . Alinemete AmineScience LLC ... Xiemen Alinomoto Life Ideal Foods Co., Ltd. @ Alinemeto Heartland LLC ... ZAD "AJINOMOTO-GENETIKA Research institute" . Xiemen Ajireku Ideal Foods Co., Ltd. . Alinomato Corporate Services LLC @ Alinometo Co., (Hong Kong) Ltd. ... Alisomoto Frozen Foods U.S.A., Inc. .. Amoy Food Ltd. . Amoy North America, Inc. ... Sherahan Armoy Foods Co., Ltd. 64 AJINDMOTO BIOITALIA S.D.A. ... #Japan @49 A34 A10 A4 A3 AJ NOMOTO INDIA PVT. LTD. ... Alinomoto Korea, Inc. @ West African Seasoning Co., Ltd. ... AJINOMOTO TAWAN INC. AJINOMOTO PHILIPPINES CORPORATION . Ajimomoto Vietnam Co., Ltd. 👁 🛦 Ajinemete del Perú S.A. . . (inomoto (Singapore) Pte. Ltd. Ajinomoto Co., (Theiland) Ltd. ***** Sin Peaks M Alinomoto Sales (Thalland) Co., Ltd. • Alinamoto From Foods (Thelland) Co., Ltd. ... Wan Thai Foods Industry Co., Ltd. .. Ajinomoto Betagro Frozen Foods (Theiland) Co., Ltd. ... Ajinomoto Betegro Specialty Foods Co., Ltd. .. PT Alinomoto Indonesia ** Latin America Division* Fuji Ace Co., Ltd. ... PT Alinex International ... Alinomoto interamericana indústria e Comércio Ltds. Ajinomoto Celpis Beverage (Theiland) Co., Ltd. ... PT Alinomoto Calpis Beverage Indonesia Alinomato Riolatina Indústria e Camércia Lide. Nissin-Ajmomoto Alimemos Litia. . Aj nomoto (Majaysis) Barhad .



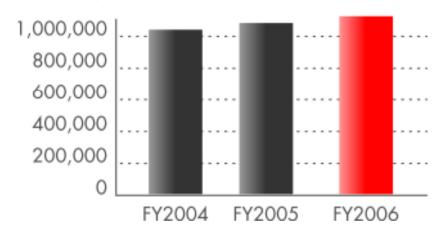
Outline of company

Foundation	May 20, 1909
Paid-in Capital	¥79,863 million
Employees	24,733
Net sales	1,158,510 million
Operating income	¥61,589 million
Net income	¥30,229 million
Total assets	¥1,061,688 million

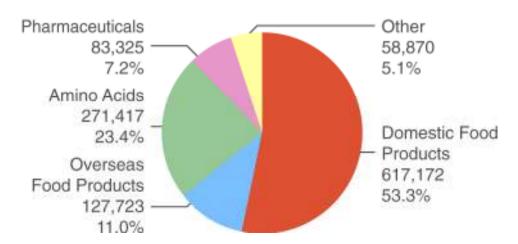


Financial Highlights (As of March 31, 2007)

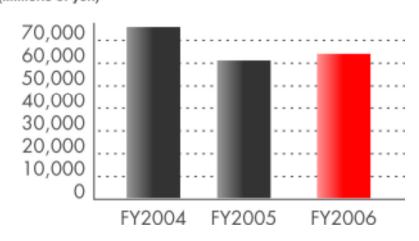




Composition of Net Sales by Business (Millions of yen) (FY2006)



Operating income



Composition of Net Sales by Region (Millions of yen) (FY2006)

