

行政院及所屬各機關出國報告

(出國類別：其他)

出席世界自由貿易區 2003 年研討會

服務機關：經濟部加工出口區管理處

出國人職稱：副處長

姓名：陳聰潔

出國地區：比利時

出國期間：92 年 6 月 1 日至 92 年 6 月 8 日

報告日期：92 年 8 月 19 日

E0 / C09202900

系統識別號:C09202900

公務出國報告提要

頁數: 6 含附件: 否

報告名稱:

出席世界自由貿易區2003年研討會

主辦機關:

經濟部加工出口區管理處

聯絡人/電話:

羅素蘭/07-3633583

出國人員:

陳聰潔 經濟部加工出口區管理處 副處長室 副處長

出國類別: 其他

出國地區: 比利時

出國期間: 民國 92 年 06 月 01 日 -民國 92 年 06 月 08 日

報告日期: 民國 92 年 08 月 19 日

分類號/目: E0/綜合(經濟類) E0/綜合(經濟類)

關鍵詞: 世界自由貿易區

內容摘要: 世界自由貿易區2003年研討會由歐洲政策論壇總經理Mr. Graham Mather及美國全國自由貿易區協會執行長Mr. Randy Campbell輪流主持，義大利Trieste大學教授Dr. Trampus以「世界自由貿易區的挑戰、威脅及新機會」作專題演講。T教授認為自由貿易區經營成敗之關鍵取決於地理位置、公共設施、政府穩定性、法規透明化、技術勞工素質、勞動條件、單一產品（如奈及利亞的石油瓦斯、辛巴威的咖啡、泰國的珠寶等）、效率服務、資訊及通訊方便等，今後在經濟自由化及貨物自由流通的認知下，物流功能、科學園區、及觀光等自由貿易區將益顯其重要性。綜觀研討會各界意見，雖然在WTO及E U規範下，自由貿易區租稅優惠及公平競爭受到限制，但自由貿易區仍是開發中國家發展經濟及提升生活水準的有效方法，如何發揮地理優勢，接近市場，才是成功的重要因素。

本文電子檔已上傳至出國報告資訊網

摘 要

世界自由貿易區 2003 年研討會由歐洲政策論壇總經理 Mr. Graham Mather 及美國全國自由貿易區協會執行長 Mr. Randy Campbell 輪流主持，義大利 Trieste 大學教授 Dr. Trampus 以「世界自由貿易區的挑戰、威脅及新機會」作專題演講。T 教授認為自由貿易區經營成敗之關鍵取決於地理位置、公共設施、政府穩定性、法規透明化、技術勞工素質、勞動條件、單一產品（如奈及利亞的石油瓦斯、辛巴威的咖啡、泰國的珠寶等）、效率服務、資訊及通訊方便等，今後在經濟自由化及貨物自由流通的認知下，物流功能、科學園區、及觀光等自由貿易區將益顯其重要性。綜觀研討會各界意見，雖然在 WTO 及 E U 規範下，自由貿易區租稅優惠及公平競爭受到限制，但自由貿易區仍是開發中國家發展經濟及提升生活水準的有效方法，如何發揮地理優勢，接近市場，才是成功的重要因素。

目 錄

壹、 目的	3
貳、 過程	3
參、 心得	5
肆、 建議	6
伍、 附件	7
一、 議程表	7
二、 參加人員名單	15

壹、目的：

本次年會係第三屆，鑑於我國創設加工區卅餘年，促進投資與就業機會，引進技術提升工業水準之績效，已獲得普世的肯定。主辦單位邀請本處派員參加此次年會，共襄盛舉，藉此機會和與會代表分享經驗、增進交流，有助於強化我國國際地位。

貳、過程：

- 一、本次研討會於六月三日至五日假比利時首都布魯塞爾市 Renaissance 旅館舉行，由世界自由貿易區年會主辦，南非 East London Industrial Development Zone 及 Coega Deepwater Port and Duty-Free Industrial Development Zone 為金牌贊助單位，計有來自非洲及中東國家代表等約 150 人與會，兩天緊湊的研討會計邀請歐盟執委會、WTO、世界海關組織、自由區經營者、顧問公司等代表分別就歐盟擴大、關稅議題、外人投資趨勢條件、投資位置選擇、海空港自由貿易區現況、經建基礎建設環境、自由貿易區之成

敗及安全措施等發表意見，獲得熱烈討論。

詳如附件一議程表及附件二參加人員名單。

二、現行自由貿易區之類型：

(一) 自由港：如香港、新加坡、Trieste
(義大利)、漢堡(德國)、巴哈馬、巴
譚、澳門等。

(二) 經濟特區：中國之海南、山東、珠
海、深圳、天津等。

(三) 工業型自由區/加工出口區：愛爾
蘭、台灣、馬來西亞、多明尼加、馬里
西斯、肯亞、匈牙利、墨西哥、辛巴威、
印度、斯里蘭卡、巴基斯坦等。

(四) 資訊增值區：印度、菲律賓。

(五) 境外金融區：匈牙利、塞浦路斯、
Bahrein。

(六) 自由貿易區：杜拜、箇郎(巴拿馬)、
邁阿密、蘇丹、波蘭。

(七) 科技園區：Sophia Anti Polis (法
國)、台灣、哥倫比亞。

世界各國各依其需求（例如：創造就業機會、吸引外資、技術移轉、促進區域發展等）開發自由區，但並無國際法或條約等機制來規範，所以自由貿易區的規章或功能是在國際組織（例如：國際勞工組織、聯合國貿易暨發展委員會、世界貿易組織、聯合國工業發展組織）等架構監督下運作。

三、二天研討會後，主辦單位安排與會代表參訪歐盟執委會及歐洲議會，瞭解擴展中的歐盟行政與立法運作。

參、心得：

自由貿易區在歐盟及 WTO 規範下被刪除許多傳統的優惠措施或出口補貼政策，但從此次與會代表主要來自非洲、中東等開發中國家觀之，開發自由貿易區仍甚感興趣，且認為是促進經濟繁榮的有效途徑，據部分代表稱，渠曾訪台拜會過本處，對於我國加工區成功經驗印象深刻，亟思學習或仿效。我國如何善用開發自由貿易區或加工區的經驗，適度協助開發中國家，以強化對外

經貿關係，似值得重視。

肆、建議：

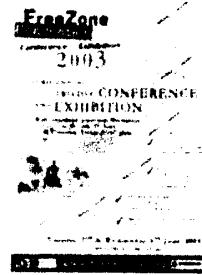
茲值全球經濟自由化趨勢及知識經濟發展浪潮下，已開發國家與低度開發國家之差距可能繼續拉大，這種貧富兩極化可能引發的人類衝突亟待吾人正視，所以已開發國家應思考如何幫助低度開發國家發展經濟，是個嚴肅課題。吾人應發揮「人飢己飢」精神，及「給魚不如教他釣魚」的理念，改善人民生活水準，以追求世界和平。

ORGANISED BY
THE INTERNATIONAL CONFERENCE NETWORK

TUESDAY & WEDNESDAY
3RD - 4TH JUNE 2003

with optional workshops
2ND, 5TH & 6TH JUNE
BRUSSELS Renaissance Hotel
BELGIUM

FreeZone
Convention
Conference Exhibition
2003



WORLD FREE ZONE CONVENTION 2003

CONFERENCE DOCUMENTATION

WORLD FREE ZONE CONVENTION
35 Spring Gardens, LONDON, SW1A 2BA, UK
Tel. +44 20 7839 1334
Fax. +44 870 131 9578
E-mail info@freezones.org

GOLD SPONSORS



Welcome to Participants

" Soyez les bienvenus a Bruxelles!

In the period between the 2002 and 2003 Convention Dr. Francesca Trampus from the Port Authority of Trieste and Trieste University has conducted, on behalf of the World Free Zone Convention, what is probably the most comprehensive study to date of the current situation facing the world's Free Zones.

A copy will be given to each delegate. It will allow Zones to use the Report as a base for further action both nationally and for their international activities.

Free Zones provide a chance for change – they capture economic dynamism – they provide a powerful marketing platform and an important means of raising economic development and living standards around the world"

I should like to extend a particularly warm welcome to our two sponsors from South Africa".

Graham Mather, Chairman

GOLD Sponsors



**EAST LONDON INDUSTRIAL DEVELOPMENT
ZONE**



**COEGA DEEPWATER PORT AND DUTY-FREE
INDUSTRIAL DEVELOPMENT ZONE**

Media Partners

FT Business Foreign Direct Investment magazine (fDi)



WFZC manages the Free Zone pages in FT Business Foreign Direct Investment magazine. FDi is a bi-monthly magazine with a circulation of 15,000 and a readership of more than 45,000. It is sent to a selected list of foreign investment decision makers throughout the world. This list includes the Fortune 500, the top 5000 international companies, bankers and insurance companies, legal and tax advisers, management consultancies, development agencies and public bodies, construction firms and location consultants.

WEBSITE AWARDS *Sponsor*

Oxford Intelligence www.IPAWorld.com



Each delegate of exhibitor's website has been entered to compete for the 2003 Awards. A winner and a runner-up will be declared in each of the following categories:

- Category One** Best website of a Free Zone (this includes Special Economic Zones, Export Processing Zones, Industrial/Science Parks etc.)
- Category Two** Best website of a government (National, Regional or Local) entity or association, or any other organisation represented at the Convention

The websites have been judged on the following criteria:

- + Visual impact + Clarity of information
- + User friendliness + Depth of information

The two winners will receive a year's annual subscription to the Oxford Intelligence news service www.IPAWorld.com

IMPORTANT NOTES FOR PARTICIPANTS

Mobile Telephones

PLEASE BE SURE TO TURN OFF YOUR MOBILE TELEPHONE WHEN IN THE CONFERENCE HALL (BALLROOM)

Internet Access Point

The WORLD FREE ZONE CONVENTION organisers are pleased to offer an Internet Access Point for participants. This can be used to send and receive e-mails or to view websites

Internet Access is free of charge and located in the MONTREUX SUITE of the EXHIBITION area.

DAY ONE - Tuesday 3rd June 2003

Chairman : **Mr. Graham Mather**, President, European Policy Forum, London and Brussels

SESSION ONE

- 09.30 **Chairman's Introduction**
- 09.45 **Presentation of Report Challenges, Threats & New Opportunities**
- Dr. Francesca Trampus**
Port Authority of Trieste and University of Trieste
- 10.00 **EFFECTS OF EU ENLARGEMENT/AGREEMENTS WITH NON-EU COUNTRIES AND REGIONAL GROUPS/WTO TARIFFS UPDATE**
- Mr. Adrianus Koetsenruijter**
Head of Unit, EuropeAid Implementation Office, European Commission, Brussels
 - Sr. Jose-Luis Rodriguez**
Managing Director, Free Zone of Barcelona, Consortium of the Free Zone of Barcelona, Spain
 - Mr. Tonis Segerkrantz**
Management Board Member and Vice-President of Development, Port of Tallinn, Estonia
 - M. Jean-Louis Castelnaud**
President, Business Council Europe Africa Mediterranean (BCEAM), Brussels and CIAN, Conseil Francais des Investisseurs en Afrique, Paris, France
 - Mr. Lode van der Hende**
Trade and WTO law practice, Herbert Smith, Brussels
- 11.45 *Coffee and Opening of Exhibition*

SESSION TWO

- 12.15 **CUSTOMS AND TAX REVIEW (Part I)**
- Mr. Ray McDonagh**
Deputy Secretary General, World Customs Organisation, Brussels
 - Mr. Ian Wilkins and Mr. Dave Watts**
Senior Policy Advisers, HM Customs & Excise, London, UK
- 13.00 *Luncheon*

SESSION THREE

14.15 FOREIGN DIRECT INVESTMENT TRENDS/FINANCING & DEVELOPING INFRASTRUCTURE PROJECTS/GUARANTEES

- Ms. Anh Nga Tran-Nguyen**
Head, Investment Issues Analysis Branch, Division on Investment, Technology and Enterprise Development, UNCTAD, Geneva, Switzerland
- Mr. Dinesh Mittal**
Joint Secretary, Government of India, Department of Commerce, Ministry of Commerce and Industry, New Delhi, India
- Mr. Peter Miles**
C.E.O. East London Development Zone Corporation, South Africa
- M. Christophe Bellinger** *cbellinger@worldbank.org*
Director, Europe, Multilateral Investment Guarantee Agency MIGA/World Bank, Paris, France

*No hand out**peter@elidz.co.za**political risk insurance*

15.45 Tea

SESSION FOUR

16.15 DEFINING THE CRITERIA FOR RELOCATION WORLDWIDE

- Mr. Roel Spee**
Director, IBM Business Consulting Services, Plant Location International, Brussels
- Mr. Paul Bailey**
Sectoral Activities Department, Senior Technical Specialist, International Labour Office (ILO) Geneva, Switzerland
- CASE STUDY OF MAJOR CORPORATE INVESTMENT DECISION**
Mr. Rene Buck, President, Buck Consultants, Nijmegen, The Netherlands

18.00 *Chairman's Reception and presentation of 2003 IPA World Website Awards by Françoise Lemagnen, Director, Oxford Intelligence*

DAY TWO - Wednesday 4th June 2003

Chairman : **Mr. Randy Campbell**, Executive Director, National Association of Foreign Trade Zones, Washington, USA

SESSION ONE

09.30 CUSTOMS AND TAX REVIEW (Part II)

- Mr. Robert Verrue**
Director General, Taxation and Customs Union, European Commission, Brussels
- Mr. Walter De Schepper**
International Location Advisory Services Corporate, Ernst & Young, Brussels

10.30 *Coffee*

SESSION TWO

11.00 DEVELOPING THE POTENTIAL OF PORTS AND AIRPORTS THROUGH FREE ZONES

- Eng. Mohamed Abd El Rahim Nour El Din**
First Under Secretary, Head Of Free Zones Sector, GAFI - EGYPT
- Mrs. Ursula Matras**
International Airport Consultant and Corporate Marketing, Airport Consulting Vienna G.m.b.H. Austria

12.00 IMPLEMENTING ECONOMIC INFRASTRUCTURE IN AN EVOLVING POLICY ENVIRONMENT

- Mr. Khwezi Tiya**
Executive Manager - Zone Operations, COEGA Development Corporation, Port Elizabeth, South Africa

12.30 *Luncheon*

SESSION THREE

14.00 **IDENTIFYING MARKETS FOR FREE ZONES WINNERS AND LOSERS**

- Mr. Alain Chan Sun**
Director, Export Processing Zones Development Authority, Mauritius
- Mr. Kaya Tuncer**
Chairman, Aegean Free Zone Development & Operating Co. ESBAS, Izmir, Turkey
- Mr. Hector Vargas**
President, Comite de las Zonas Francas de las Americas, Costa Rica
- Professor Garel Rhys**
Director, Centre for Automotive Industry Research (CAIR), Cardiff, University Business School, UK

15.30 *Tea*

SESSION FOUR

16.00 **SECURITY AND VERIFICATION UPDATE**
including the C-TPAT initiative

- Ms. Audrey Adams**
Customs Attache, U.S. Mission to the European Union, Brussels, Belgium
- Mr. Nigel Harvey**
International Marketing Director, Intertek Testing Services International Ltd. UK

17.00 **CHAIRMAN'S SUMMING UP AND CLOSE OF TWO DAY CONFERENCE**

LIST OF PARTICIPANTS

Title	Firstname	Surname	Position	Organisation	Country
Mr	Magdi	Abaza	General Manager	Alexandria Public Free Zone	Egypt
Mrs	Shahla	Abdul Razak	Director, Sales & Marketing	Dubai Airport Free Zone Authority	United Arab Emirates
Ms	Audrey	Adams	Customs Attache	US Mission to the European Union	Belgium
Mr	Idris El Hag	Ahmed	Financial Advisor	Sudanese Businessmen Federation	Sudan
Mr	Hannu	Aikas	EU Advisor	Lappeentanta Free Zone Ltd.	Finland
Mr	Gholam Hossein	Alahyari	President	Salafhegan Special Economic Zone	Iran
Mr	Nche Eric	Alyle		Global Marketing Association	Cameroon
Mr	Claude Brice	Ayo	General Manager	Commission Nationale de Mise en Place	Gabon
Mr	Mohammed Salim	Aziz	Counsellor	Embassy of South Africa	Belgium
Mr	Paul	Bailey	Sectoral Activities, Senior Technical Specialist	International Labour Organisation	Switzerland
Mr	Charles	Baker	Marketing Executive	Free Zone Marketing Limited	UK
Mr	John	Bell	Technical Adviser	PROINVEST	Belgium
Mr	Christophe	Bellingher	Director, Europe	Multilateral Investment Guarantee Agency	France
Ms	Nadia	Bibi	Manager	Euro-Mediterranean Network of Investment Promotion Agencies	France
Mr	Rene	Buck	President	Buck Consultants International	The Netherlands
Ms	Nanette	Carbone	Senior Executive	Malta Development Corporation	Malta
Mr	Jean-Louis	Castelhan	President	Business Council Europe Africa Mediterranean (BCEAM)	France
Mr	Alain	Chan Sun	Director	Export Processing Zones Development Authority	Mauritius
Mr	Muhammad Fauzi	Che Leh		Penang Port Commission	Malaysia
Mr	Steve	Chen	Deputy Director General	Economic Processing Zone Administration - Taiwan	Taiwan
Mr	Ganzong	Chimiddorf	Minister	Ministry of Industry and Trade	Mongolia
Ms	Marana	Cotarian	Economic Director	Constanta Sud & Basarabi Free Zones Administration	Romania
Mr	Walter	De Roo	Business Location Manager	Ernst & Young Int. Location Advisory Services Corporate	Belgium
Mr	Walter	De Schepper	Assistant	Ernst & Young Int. Location Advisory Services Corporate	Belgium
Nrs	Louise	de Stael		World Free Zone Convention	UK
Mr	Mehmet	Derniel	Director General of Free Zones	Undersecretariat of Foreign Trade	Turkey
Ms	Lucida	Diaconescu	Representative	Ministry of Public Finance	Romania
Mr	Horacio Eugenio	Dombo	Manager	Investment Promotion Centre	Mozambique
Mr	Saihou	Drammeh		Gambia Investment Promotion and Free Zones Agency	Gambia
Mr	David	East		Foreign Direct Investment Magazine	UK
Mr	Hazem	EIwissimiy	Foreign Direct Investment Specialist	EU-Funded, Industrial Modernisation Centre	Egypt
Mr	John	Ewing	Commercial Director	Jebel Ali Free Zone	United Arab Emirates
Mr	William	Fisher	Executive Vice President	Centrepot, Inc.	USA
Mr.	Joseph	Gerace	Chief Operating Officer	Foreign Trade Zone San Francisco	USA
Dr	Hussien	Ghassemi	Chairman & Managing Director	Kish Free Zone Organization	Iran
Mr	Albert	Gumo	Chief Executive	Export Processing Zones Authority - Kenya	Kenya

Title	Firstname	Surname	Position	Organisation	Country
Mr	John	Hanna	Managing Director	GDP Global Development	UK
Mr	Humphrey	Harrison	Consultant	DMS International Limited	UK
Mr	Nigel	Harvey	International Marketing Director	Intertek Testing Services International	UK
Mr	Mamoun I.	Hassan	Director General	Inter-Arab Investment Guarantee Corporation	Kuwait
Mr	Alan	Haslings	President	South African Chamber of Business	South Africa
Eng.	Saleh	Hefni	Vice President	Saudi Trade & Export Development Company	Saudi Arabia
Mr	Isidoro	Hodara		Zonamerica	Uruguay
Ms	Marie Anne	Hoffer		Cargo Systems Magazine	UK
Mr	Serhan	Kara	Section Director	Undersecretariat of Foreign Trade	Turkey
Mr	Andrej	Karis	Head of Customs Department	Interuropa, Global Logistic Service	Slovenia
Mr	Yaya P.	Kassama	Director of Free Zone	Gambia Investment Promotion and Free Zones Agency	Gambia ✓
Mr	David	King	Consultant	Nimrod Consulting	UK
Eng.	John	Kitiku	Zone Manager	Export Processing Zones Authority - Kenya	Kenya
Mr	Adrianus	Koetsenruijter	Head, EuropeAid Implementation Office	European Commission	Belgium
Mr	Dragan	Kostic	Managing Direktor	Free Zone Pilot	Serbia & Montenegro
Ms	Tea	Latimo	Managing Director	Lappeenranta Free Zone Ltd.	Finland
Ms	Veronique	Ledru	Director	Euro-Mediterranean Network of Investment Promotion Agencies	France
Mr	Christian	Lefauchaux	Communications Manager	World Free Zone Convention	UK
Ms	Francoise	Lemagnen	Director	IPAWorld Oxford Intelligence	UK
Mr	Michael	Leschaloupe	Chief Executive Officer	Trinidad & Tobago Free Zones Company Limited	Trinidad & Tobago
Dr	Mohammadtaghi	Lofi	Advisor	Salatchegan Special Economic Zone	Iran
Mr	David	Lovegrove	Senior Consultant	International Development Ireland Limited	Ireland
Ms	Brenda	Mabasso-Simeleane	Business Development manager	East London Development Zone Corporation	South Africa
Mr	Zuko	Mapoma	Executive Asst. to the CEO	COEGA Development Corporation	South Africa
Ms	Tinca	Marin	Member, Administration Council	Giurgiu Free Zone	Romania
The Hon.	Florencio J.	Marin	Chairman	Commercial Free Zone	Belize
Mr	Graham	Mather	President	European Policy Forum	UK
Ms	Ursula	Matras	International Airport Consultant & Corporate Mktg.	Airport Consulting Vienna G.m.b.H.	Austria
Ms	Ncumisa	Mayosi	Legal Specialist	COEGA Development Corporation	South Africa
Mr	Kevin	McCarthy	Senior Consultant	International Development Ireland Limited	Ireland
Mr	Ray	McDonagh	Deputy Secretary General	World Customs Organisation	Belgium
Ms	Katka	Mestic		Ministry of Economy	Croatia
Mr	Peter	Miltes	C.E.O.	East London Development Zone Corporation	South Africa
Mr	Dinesh	Mittal	Joint Secretary	Ministry of Commerce & Industry	India
Mr	Ididi Ramadhani	Mkwata	Port manager	Tanzania Harbours Authority - Tanga	Tanzania
Dr	Mahlape	Mohale	C.E.O.	The Enterprise Organisation	South Africa
Mr	Boysen	Mulembwa	General Manager	Sunway City Harare	Zimbabwe
Mr	Wilfrid	Mvuala	Directeur Adjoint	Direction Generale de l'Economie	Gabon

Title	Firstname	Surname	Position	Organisation	Country
Ms	Nkuli	Mxenge-Mayerde	Business Development Specialist	COEGA Development Corporation	South Africa
Dr	Mohammad Ali	Najafi	Deputy Chairman for Economic Affairs	Kish Free Zone Organization	Iran
Mr	Cloaire	Nguelle	Manager	Commission Nationale de Mise en Place	Gabon
Mr	Chidi	Nizeram		DMS International Limited	UK
Mrs	Gloria	Njenu Akwa		CRSPASS	Cameroon
Dr	Pierre	Njimafo	General Manager	Centre de Business International	Cameroon
Mr	Joseph	Nkongga	Program Director	Centre de Formation Etudes et Recherches pour le Developpement	Congo Zaïre
Mrs	Florence Pray	Niya	Planning Manager	Tanzania Harbours Authority - Dar Es Salaam	Tanzania
Eng.	M. A. Rahim	Nour El-Din	First Under Secretary, Head of Free Zones Sector	General Authority for Investment and Free Zones	Egypt
Mr	Ben	Nyammwe	Project Controls Specialist	COEGA Development Corporation	South Africa
Mr	Mehdi Tahaghoghi	Olyaei	Managing Director	Salatchegan Special Economic Zone	Iran
Mr	Salomom	Olympio	Senior Manager	Commission Nationale de Mise en Place	Gabon
Mrs	Sodov	Onon	Ambassador	Embassy of Mongolia	Belgium
Ms	Karen	Oram	Researcher	World Free Zone Convention	UK
Mr	Orijano	Otocan	Chief of Cabinet	Istarska Zupanija	Croatia
Mr	Jindal	Park	Executive Director	Korea International Trade Association	Belgium
Mr	Niculae	Pataliu	Manager (Economist)	Giurgiu Free Zone	Romania
Mr	Ian	Raitt	Director	Free Zone Marketing Limited	UK
Mrs	Debora	Ramonde	Sales Manager	Consorcio Zona Franca de Vigo	Spain
Professor	Garel	Rhys	Director, Centre for Automotive Ind. Research	Cardiff University Business School	UK
Mr	Jose-Luis	Rodriguez	Managing Director, Free Zone of Barcelona	Consortium of the Free Zone of Barcelona	Spain
Dr	Mohammad-Mehdi	Salari-Rad	Board Member & Chairman, International University	Chabahar Free Trade Industrial Zone Organisation	Iran
Ms	Ayanda	Salayedwa	Communications & Public Relations Manager	East London Development Zone Corporation	South Africa
Dr	Mohammad-Taghi	Salehi	Chairman & Managing Director	Chabahar Free Trade Industrial Zone Organisation	Iran
Mr	Jose	Sanchez Ruano	C.E.O.	Consortium of the Free Zone of Gran Canaria	Spain
Mr	Tonis	Segerkrantz	Board Member and V-P of Development	Port of Tallinn	UK
Pr	Behzad	Shahandeh	International Relations Advisor	Kish Free Zone Organization	Iran
Mr	Gregory	Sigaud		DMS International Limited	UK
Mr	Daniel	Sigaud	Managing Director	DMS International Limited	UK
Dr	Marta	Simonetti	Political Analyst, Office of the Chief Economist	European Bank for Reconstruction & Development (EBRD)	UK
Mr	Jean-Pierre	Singa Boyenge		International Labour Organisation	Switzerland
Mr	Fredrag	Sloboda	Director, Government Relations	DMS International Limited	UK
Dr	Adnan	Souleiman	General Director	Ministry of Economy & Foreign Trade	Syria
Mr	Norng	Soyeth	Marketing Services Manager	Sihanoukville Autonomous Port	Cambodia
Mr	Roel	Spee	Director	IBM Business Consulting Services, Plant Location Intl.	Belgium
Ms	Diane	Slap	Communications & Public Relations Manager	East London Development Zone Corporation	South Africa
Ms	Sara	Tabo	Senior Official	Investment Promotion Centre	Mozambique
Mr	Khwezi	Tiya	Executive Manager - Zone Operation	COEGA Development Corporation	South Africa

Title	Firstname	Surname	Position	Organisation	Country
Ms	Nicoletta	Todea	Managing Director	Constancia Sud & Basarabi Free Zones Administration	Romania
Mr	Kebba S.	Touray		Gambia Investment Promotion and Free Zones Agency	Gambia
Dr	Francesca	Trampus		Port of Trieste Authority	Italy
Ms	Anh Nga	Tran-Nguyen	Head, Investment Issues Analysis Branch	Div. On Investment, Technology & Enterprise Dev. UNCTAD	Switzerland
Mr	Kaya	Tuncer	Chairman	Aegean Free Zone Development & Operating Co. ESBAS	Turkey
Mr	Lenko	Urvacic	Economy Department- Chief	Istarska Zupanija	Croatia
Mr	Patrick	Uyttendaele	Director	IBM Business Consulting Services, Plant Location Intl.	Belgium
Mr	Lode	van der Herde	Trade and WTO law practice	Herbert Smith	Belgium
Mr	Hector	Vargas	President	Comite de las Zonas Francas de las Americas	Costa Rica
Mr	Hans	Vernij	Senior Consultant	Buck Consultants International	The Netherlands
Mr	Robert	Verrue	Director General, Taxation & Customs Union	European Commission	Belgium
Mr	Gregor	Veselko	Maritime Sector	Interuropa, Global Logistic Service	Slovenia
Mrs	Vuyelwa	Vika	Communications Specialist	COEGA Development Corporation	South Africa
Mr	Srdjan	Vukcevic		Port of Bar	Serbia & Montenegro
Mrs	Sue	Wake	Conference Director	World Free Zone Convention	UK
Mr	Sheng	Wang	CEO	The Administrative Committee of Qingdao Free Trade Zone	China
Mr	Huai Yue	Wang	Senior Policy Adviser	The Administrative Committee of Qingdao Free Trade Zone	China
Mr	Dave	Watts	Assistant	HM Customs & Excise	UK
Ms	Stephanie	Wiant	Senior Policy Adviser	World Free Zone Convention	UK
Mr	Ian	Wilkins		HM Customs & Excise	UK
Mr	Alan	Williams		European CEO Magazine	UK
Dr	Derek	Wright	Head, Acquisitions & Logistics Unit	Cranfield University	UK
Mr	Qing	Yu	Vice Director	The Administrative Committee of Qingdao Free Trade Zone	China
Ms	Bing	Zhang	Interpreter	The Administrative Committee of Qingdao Free Trade Zone	China
Mrs.	Pave	Zupan-Ruskovic	Minister of Tourism	Ministry of Tourism	Croatia